Supplementary Information

The tables and graphs in this Appendix provide historical and statistical data on enrollment, tuition and room and board rates, financial aid, faculty, staff, selected expenditures, and the endowment. The short summaries below serve as an introduction to the schedules and point out interesting trends or historical occurrences.

**Schedule 1 – Student Enrollment**
Undergraduate enrollment continues to increase slowly, and 2008/09 produced the largest undergraduate student body ever. The number of TGRs (Terminal Graduate Registration) increased markedly in the late 1990s, primarily because changes in Federal policy requiring payment of the tuition of Research Assistants directly from research contracts and grants provided a strong incentive for eligible graduate students to register as TGRs. This increase appears to be slowing, as there was an increase of only 4 TGRs in 2008/09. Graduate student enrollment continues to increase (by 138 students in 2008/09) leading to the largest graduate student body ever.

**Schedule 2 – Freshman Student Apply/admit/matriculate Statistics**
The number of applicants for the present freshman class increased again to 25,299, the largest pool in Stanford’s history. Only 9.5% of applicants were accepted, as Stanford has become increasingly selective over the past ten years. Stanford’s yield rate, at 71%, is very strong and is among the highest in the country.

**Schedule 3 – Graduate Student Apply/admit/enroll Statistics**
The number of applicants to Stanford’s graduate and professional programs rose 2.8%, from 33,623 in 2007/08 to 34,566 in 2008/09. The admit rate for Stanford’s graduate programs continues to decline steadily, and only 12.6% of all applicants were admitted in 2008/09. The yield for graduate admits was 54.7% and has averaged just under 55% the past five years.

**Schedule 4 – Post-doctoral Scholars**
The post-doctoral scholar population, which includes medical fellows in the School of Medicine, increased by 38% over the past ten years. After a 17% increase from 1999/2000 to 2000/01, the annual rate of growth has never exceeded 6%. The School of Medicine has by far the largest share, with typically about 70% of the university’s post-doctoral scholars.

**Schedule 5 – Graduate Student Support**
Stanford supports its graduate students and postdoctoral fellows with a variety of fund sources. Teaching Assistants and Research Assistants earn salaries as part of their appointment and most also receive an allowance applied against their tuition charges as part of their compensation. Graduate Fellows receive grants that cover some or all of their tuition charges, and many receive stipends that help cover living expenses. Postdoctoral students, over two-thirds of whom reside in the School of Medicine, also receive salaries as part of their appointment. Many also receive living expense stipends. Grants and contracts cover much of the research assistant expenses, while university and school unrestricted (or general use) funds and expendable and endowment funds restricted specifically to graduate student aid cover the remaining expenses.

**Schedule 6 – Tuition and Room & Board Rates**
The 2009/10 total cost of Undergraduate Tuition plus Room & Board is projected to increase by 3.5% over the previous year. In real terms, the average annual increase over the past decade has been 2.5%. These results are due to the university committing (in the early 1990s) to restraining tuition growth, which continues today, despite increased budget pressure.

**Schedule 7 – Undergraduate Financial Aid by Source of Funds and Type of Aid**
This schedule shows the total amount of financial aid from all sources (including non-need based scholarship
aid for athletics) awarded to undergraduate students. The last row shows Stanford tuition plus room and board. Total scholarships and grants increased by almost 9% in 2007/08, due mainly to a 22% increase in gift and endowment income. In 2007/08, no unrestricted funds were used for scholarships and grants, completing a multi-year decreasing trend. Loan amounts have decreased for the last four years, while the work component, by far the smallest component of financial aid, also decreased.

**Schedule 8 – Needs and Sources, Including Parental and Student Contributions**

This schedule shows the total needs and sources of support for undergraduate students who receive need-based financial aid. The total needs are driven by the growth in the student budget and by the number of students on aid. The total student budget will increase 3.5% in 2009/10, but total needs will increase by 8.3% due to 105 more students expected to receive need-based aid. Significant enhancements in the financial aid program, aimed at helping middle-income families, will result in more students qualifying for aid and a considerable drop in average family contribution. This is coupled with an expected drop in endowment income and expendable gifts. The extra costs will primarily be met with an increase in the allocation of President’s funds to the financial aid program.

**Schedule 9 – Students Housed on Campus**

The percent of undergraduates housed on-campus has been about 90% for most of the past decade, several percentage points higher than the level during the mid-1990s due to a tighter and more expensive local rental market. The percent of graduate students housed by Stanford grew rapidly from 1997/98 through 2002/03, coincident with the availability of subsidized off-campus housing. Stanford has, over the past several years, begun to eliminate the off-campus subsidized housing program and replace it with more on-campus housing. Thus, the percentage of graduate students housed on campus has declined, when the subsidized housing is included in the calculation.

**Schedule 10 – Total Professorial Faculty**

The total professoriate has increased by 47 (less than 2.6%) since last year to a total of 1,876. The number of tenure-line faculty has increased by 47 in the last five years (almost 4%), while the non-tenure line faculty (consisting mostly of Medical Center Line faculty) has increased by 50 (almost 10%) over the same period.

**Schedule 11 – Distribution of Tenured, Non-Tenured, and Non-Tenure Line Professorial Faculty**

This schedule provides a disaggregated view of the data in Schedule 10 over the last three years. Schedule 11 shows that the total number of tenured faculty in the schools has increased by 33 in the past three years, and the number of non-tenured faculty has barely changed (increased by 1). The number of non-tenure line faculty has increased by 35.

**Schedule 12 – Number of Non-Teaching Employees**

This schedule shows the number of regular (defined in the first footnote in the Schedule) non-teaching employees by activity. To maintain consistency in this data over time despite reorganizations, the activity categories have been defined broadly, and the table contains footnotes explaining various shifts across the categories or other changes over the period. The number of employees increased by 2.5% in 2008. The new employees are fairly evenly distributed throughout the university. SLAC lost 221 employees, mainly due to layoffs announced in January of 2008.

**Schedule 13 – Staff Employees Outside Medicine and SLAC**

This graph shows the relative numbers and growth of staff employees who work in primarily academic versus administrative areas. Over the period shown, the number of academic and administrative staff grew an average of 4.1%. The number of employees in administrative areas increased by 3.7% in 2008. Employment in the schools and independent labs has increased steadily each year.

**Schedule 14 – Staff Benefits Detail**

The fringe benefits rates provide a mechanism to support the various components of non-salary compensation provided to employees. Stanford has four distinct fringe benefits rates for (1) regular benefits-eligible employees, which includes most faculty and staff, (2) postdoctoral research affiliates, (3) casual/temporary employees, and (4) graduate research and teaching assistants. Schedule 14 shows the programs and costs that contribute to the weighted average of the four individual
benefits rates. Retirement programs and health insurance costs are the primary drivers of the benefits rates. Medical insurance costs have increased dramatically in the past few years, and are expected to increase by about 11.0% in 2009/10. Retirement medical costs are also expected to increase, by 21%. These cost increases are slightly mitigated by decreases in Worker’s Comp/LTD/Unemployment Insurance (budgeted to decrease by 10%) and severance pay (budgeted to decrease by 18%). Overall, total staff benefits program costs are expected to increase by 3.4%.

**Schedule 15 – Sponsored Research Expense by Agency and Fund Source**

In 2007/08 direct expense from research sponsored by the federal government decreased for the third consecutive year, by $19.1 million (almost 5%). Meanwhile, direct expense from research sponsored by non-federal sources increased 12.2% in 2007/08 over the previous year. Non-federal sponsored research typically makes up between 13%-20% of total sponsored research expense. This schedule does not include SLAC.

**Schedule 16 – Plant Expenditures**

This schedule shows expenses from plant or borrowed funds for building or infrastructure projects related to various units. General Plant Improvement expenses are included in the “All Other” category. To the extent possible, expenditures for equipment are excluded from these calculations. Plant expenditures increased by $161 million in 2007/08, due in large part to the construction of the new Graduate School of Business campus, the Law School’s Munger Residence halls, the School of Medicine’s Li Ka Shing Center for Learning and Knowledge, and the Science and Engineering Quad buildings. The details behind these plant expenditures can be found in “Section 4, Capital Budget three-year Capital Plan”.

**Schedule 17 – Endowment Value and Merged Pool Rate of Return**

The annual nominal rate of return for the Merged Pool in 2007/08 was 6.2%. The nominal return on invested funds has been positive for all years in the table except for 2000/01 and 2001/02. The target payout rate is 5.5%.

**Schedule 18 – Expendable Fund Balances at Year-End**

This schedule shows total fund balances (excluding sponsored research) by academic unit over the past decade. The large increase in Dean of Research a few years ago is due to Google funds, which leads with 23.5% average annual percent change, with the next largest percentage change in School of Education at 11.9%. Outside of the Dean of Research, the School of Medicine shows the largest dollar growth over the decade, with Ending Fund balance expected to grow $145 million between 2000/01 and 2009/10.
## Appendix B: Supplementary Information

### Schedule 1

**Student Enrollment for Autumn Quarter**  
1999/00 through 2008/09

<table>
<thead>
<tr>
<th>Year</th>
<th>Undergraduate Women</th>
<th>Undergraduate Men</th>
<th>Undergraduate Total</th>
<th>Graduate Women</th>
<th>Graduate Men</th>
<th>Graduate Total</th>
<th>TGR¹</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1999/00</td>
<td>3,238</td>
<td>3,356</td>
<td>6,594</td>
<td>2,332</td>
<td>4,370</td>
<td>6,702</td>
<td>923</td>
<td>14,219</td>
</tr>
<tr>
<td>2000/01</td>
<td>3,243</td>
<td>3,305</td>
<td>6,548</td>
<td>2,405</td>
<td>4,348</td>
<td>6,753</td>
<td>947</td>
<td>14,248</td>
</tr>
<tr>
<td>2001/02</td>
<td>3,255</td>
<td>3,382</td>
<td>6,637</td>
<td>2,329</td>
<td>4,188</td>
<td>6,517</td>
<td>1,020</td>
<td>14,174</td>
</tr>
<tr>
<td>2002/03</td>
<td>3,301</td>
<td>3,430</td>
<td>6,731</td>
<td>2,305</td>
<td>4,109</td>
<td>6,414</td>
<td>1,194</td>
<td>14,339</td>
</tr>
<tr>
<td>2003/04</td>
<td>3,245</td>
<td>3,409</td>
<td>6,654</td>
<td>2,282</td>
<td>4,220</td>
<td>6,502</td>
<td>1,298</td>
<td>14,454</td>
</tr>
<tr>
<td>2004/05</td>
<td>3,250</td>
<td>3,503</td>
<td>6,753</td>
<td>2,363</td>
<td>4,408</td>
<td>6,771</td>
<td>1,321</td>
<td>14,845</td>
</tr>
<tr>
<td>2005/06</td>
<td>3,204</td>
<td>3,501</td>
<td>6,705</td>
<td>2,384</td>
<td>4,424</td>
<td>6,808</td>
<td>1,368</td>
<td>14,881</td>
</tr>
<tr>
<td>2006/07</td>
<td>3,240</td>
<td>3,449</td>
<td>6,689</td>
<td>2,389</td>
<td>4,492</td>
<td>6,881</td>
<td>1,320</td>
<td>14,890</td>
</tr>
<tr>
<td>2007/08</td>
<td>3,313</td>
<td>3,446</td>
<td>6,759</td>
<td>2,382</td>
<td>4,439</td>
<td>6,821</td>
<td>1,365</td>
<td>14,945</td>
</tr>
<tr>
<td>2008/09</td>
<td>3,384</td>
<td>3,428</td>
<td>6,812</td>
<td>2,450</td>
<td>4,509</td>
<td>6,959</td>
<td>1,369</td>
<td>15,140</td>
</tr>
</tbody>
</table>

Source: Registrar’s Office third week enrollment figures

¹ Terminal Graduate Registration (TGR) allows students to register at a reduced tuition rate while they work on a dissertation, thesis, or department project.
### FRESHMAN APPLY/ADMIT/ENROLL STATISTICS
### FALL 1999 THROUGH FALL 2008

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Applications</th>
<th>Percent Change from Previous Year</th>
<th>Admissions</th>
<th>Percent of Applicants Admitted</th>
<th>Enrollment</th>
<th>Percent of Admitted Applicants Enrolling</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall 1999</td>
<td>17,919</td>
<td>(5.1%)</td>
<td>2,689</td>
<td>15.0%</td>
<td>1,749</td>
<td>65.0%</td>
</tr>
<tr>
<td>Fall 2000</td>
<td>18,363</td>
<td>2.5%</td>
<td>2,425</td>
<td>13.2%</td>
<td>1,599</td>
<td>65.9%</td>
</tr>
<tr>
<td>Fall 2001</td>
<td>19,052</td>
<td>3.8%</td>
<td>2,406</td>
<td>12.6%</td>
<td>1,615</td>
<td>67.1%</td>
</tr>
<tr>
<td>Fall 2002</td>
<td>18,599</td>
<td>(2.4%)</td>
<td>2,368</td>
<td>12.7%</td>
<td>1,639</td>
<td>69.2%</td>
</tr>
<tr>
<td>Fall 2003</td>
<td>18,628</td>
<td>0.2%</td>
<td>2,343</td>
<td>12.6%</td>
<td>1,640</td>
<td>70.0%</td>
</tr>
<tr>
<td>Fall 2004</td>
<td>19,172</td>
<td>2.9%</td>
<td>2,486</td>
<td>13.0%</td>
<td>1,648</td>
<td>66.3%</td>
</tr>
<tr>
<td>Fall 2005</td>
<td>20,195</td>
<td>5.3%</td>
<td>2,426</td>
<td>12.0%</td>
<td>1,633</td>
<td>67.3%</td>
</tr>
<tr>
<td>Fall 2006</td>
<td>22,333</td>
<td>10.6%</td>
<td>2,444</td>
<td>10.9%</td>
<td>1,648</td>
<td>67.4%</td>
</tr>
<tr>
<td>Fall 2007</td>
<td>23,958</td>
<td>7.3%</td>
<td>2,464</td>
<td>10.3%</td>
<td>1,723</td>
<td>69.9%</td>
</tr>
<tr>
<td>Fall 2008</td>
<td>25,299</td>
<td>5.6%</td>
<td>2,400</td>
<td>9.5%</td>
<td>1,703</td>
<td>71.0%</td>
</tr>
</tbody>
</table>
## SCHEDULE 3

### New Graduate Student Apply/Admit/Enroll Statistics
**Fall 1999 through Fall 2008**

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Applications</th>
<th>Percent Change from Previous Year</th>
<th>Admissions</th>
<th>Percent of Applicants Admitted</th>
<th>Enrollment</th>
<th>Percent of Admitted Applicants Enrolling</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall 1999</td>
<td>28,295</td>
<td>(2.0%)</td>
<td>4,525</td>
<td>16.0%</td>
<td>2,387</td>
<td>52.8%</td>
</tr>
<tr>
<td>Fall 2000</td>
<td>27,095</td>
<td>(4.2%)</td>
<td>4,422</td>
<td>16.3%</td>
<td>2,288</td>
<td>51.7%</td>
</tr>
<tr>
<td>Fall 2001</td>
<td>27,201</td>
<td>0.4%</td>
<td>4,271</td>
<td>15.7%</td>
<td>2,175</td>
<td>50.9%</td>
</tr>
<tr>
<td>Fall 2002</td>
<td>30,500</td>
<td>12.1%</td>
<td>4,202</td>
<td>13.8%</td>
<td>2,185</td>
<td>52.0%</td>
</tr>
<tr>
<td>Fall 2003</td>
<td>32,503</td>
<td>6.6%</td>
<td>4,443</td>
<td>13.7%</td>
<td>2,300</td>
<td>51.8%</td>
</tr>
<tr>
<td>Fall 2004</td>
<td>30,630</td>
<td>(5.8%)</td>
<td>4,361</td>
<td>14.2%</td>
<td>2,378</td>
<td>54.5%</td>
</tr>
<tr>
<td>Fall 2005</td>
<td>30,381</td>
<td>(0.8%)</td>
<td>4,356</td>
<td>14.3%</td>
<td>2,405</td>
<td>55.2%</td>
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<tr>
<td>Fall 2006</td>
<td>31,583</td>
<td>4.0%</td>
<td>4,323</td>
<td>13.7%</td>
<td>2,337</td>
<td>54.1%</td>
</tr>
<tr>
<td>Fall 2007</td>
<td>33,623</td>
<td>6.5%</td>
<td>4,352</td>
<td>12.9%</td>
<td>2,400</td>
<td>55.1%</td>
</tr>
<tr>
<td>Fall 2008</td>
<td>34,566</td>
<td>2.8%</td>
<td>4,350</td>
<td>12.6%</td>
<td>2,379</td>
<td>54.7%</td>
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</table>
## Post-doctoral Scholars by School¹
### 1999/00 through 2008/09

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>GSB</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Earth Sciences</td>
<td>14</td>
<td>14</td>
<td>15</td>
<td>21</td>
<td>24</td>
<td>27</td>
<td>22</td>
<td>30</td>
<td>32</td>
<td>26</td>
</tr>
<tr>
<td>Education</td>
<td>3</td>
<td>5</td>
<td>6</td>
<td>9</td>
<td>8</td>
<td>4</td>
<td>5</td>
<td>10</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td>Engineering</td>
<td>74</td>
<td>61</td>
<td>93</td>
<td>101</td>
<td>107</td>
<td>129</td>
<td>127</td>
<td>117</td>
<td>144</td>
<td>158</td>
</tr>
<tr>
<td>H &amp; S</td>
<td>162</td>
<td>179</td>
<td>241</td>
<td>269</td>
<td>277</td>
<td>297</td>
<td>268</td>
<td>263</td>
<td>283</td>
<td>284</td>
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<tr>
<td>Law</td>
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<td>0</td>
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<td>1</td>
<td>1</td>
<td>0</td>
<td>0</td>
<td>1</td>
</tr>
<tr>
<td>Medicine</td>
<td>840</td>
<td>1,022</td>
<td>993</td>
<td>1,010</td>
<td>995</td>
<td>1,006</td>
<td>968</td>
<td>1,042</td>
<td>1,037</td>
<td>1,033</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>1,094</td>
<td>1,281</td>
<td>1,348</td>
<td>1,410</td>
<td>1,412</td>
<td>1,464</td>
<td>1,391</td>
<td>1,462</td>
<td>1,506</td>
<td>1,512</td>
</tr>
</tbody>
</table>

Data Source: Registrar’s Office third week enrollment figures

¹ The post-doctoral scholar population includes medical fellows in the School of Medicine.

² Approximately 40% of postdocs are female.
## Graduate Student and Postdoc Support

**[In millions of dollars]**

<table>
<thead>
<tr>
<th></th>
<th>2006/07</th>
<th></th>
<th>2007/08</th>
<th></th>
<th>2006/07 to 2007/08</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>General/School Fungible Funds</td>
<td>Restricted Student Aid Funds</td>
<td>Grants &amp; Contracts</td>
<td>Total</td>
<td>General/School Fungible Funds</td>
<td>Restricted Student Aid Funds</td>
</tr>
<tr>
<td><strong>Graduate Student Support</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Teaching Assistants</td>
<td>14.6</td>
<td>0.2</td>
<td>1.1</td>
<td>0.1</td>
<td>16.0</td>
<td>16.3</td>
</tr>
<tr>
<td>Research Assistants</td>
<td>4.6</td>
<td>6.1</td>
<td>8.8</td>
<td>32.2</td>
<td>51.6</td>
<td>2.8</td>
</tr>
<tr>
<td>Other Salaries</td>
<td>0.2</td>
<td>0.8</td>
<td>0.2</td>
<td>0.4</td>
<td>1.6</td>
<td>0.2</td>
</tr>
<tr>
<td>Benefits</td>
<td>0.4</td>
<td>0.0</td>
<td>0.7</td>
<td>1.2</td>
<td>2.3</td>
<td>0.6</td>
</tr>
<tr>
<td><strong>Total Salaries &amp; Benefits</strong></td>
<td>19.8</td>
<td>7.1</td>
<td>10.7</td>
<td>33.9</td>
<td>71.5</td>
<td>19.8</td>
</tr>
<tr>
<td>Tuition Allowance</td>
<td>29.9</td>
<td>4.1</td>
<td>2.9</td>
<td>16.5</td>
<td>53.3</td>
<td>35.1</td>
</tr>
<tr>
<td>Fellowship Tuition</td>
<td>10.4</td>
<td>2.3</td>
<td>40.8</td>
<td>10.2</td>
<td>63.7</td>
<td>20.4</td>
</tr>
<tr>
<td>Stipends</td>
<td>7.0</td>
<td>1.7</td>
<td>19.0</td>
<td>14.9</td>
<td>42.6</td>
<td>4.1</td>
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<td>Fees</td>
<td>1.1</td>
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<td>3.0</td>
<td>1.1</td>
<td>7.2</td>
<td>2.0</td>
</tr>
<tr>
<td><strong>Total Graduate Student Support</strong></td>
<td>68.1</td>
<td>17.1</td>
<td>76.5</td>
<td>76.6</td>
<td>238.3</td>
<td>81.4</td>
</tr>
<tr>
<td>Percent of Total</td>
<td>28.6%</td>
<td>7.2%</td>
<td>32.1%</td>
<td>32.2%</td>
<td>100.0%</td>
<td>32.2%</td>
</tr>
<tr>
<td><strong>Postdocs</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries</td>
<td>0.3</td>
<td>6.0</td>
<td>5.6</td>
<td>28.9</td>
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<td>Benefits</td>
<td>0.1</td>
<td>1.1</td>
<td>1.1</td>
<td>5.6</td>
<td>7.9</td>
<td>0.9</td>
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<tr>
<td>Tuition</td>
<td>0.2</td>
<td>0.1</td>
<td>0.4</td>
<td>0.0</td>
<td>0.6</td>
<td>0.2</td>
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<td>Stipends</td>
<td>0.1</td>
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<td>12.2</td>
<td>18.4</td>
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<tr>
<td><strong>Total Postdoc Support</strong></td>
<td>0.5</td>
<td>8.7</td>
<td>11.7</td>
<td>46.6</td>
<td>67.6</td>
<td>8.5</td>
</tr>
<tr>
<td>Percent of Total</td>
<td>0.8%</td>
<td>12.9%</td>
<td>17.4%</td>
<td>68.9%</td>
<td>100.0%</td>
<td>12.0%</td>
</tr>
</tbody>
</table>

1 General/School fungible funds are General Funds and some Gift Funds and Endowed Funds that can be used for any purpose within a school.
## Undergraduate Tuition and Room & Board Rates
### 1980/81 through 2009/10

<table>
<thead>
<tr>
<th>Year</th>
<th>Undergraduate Tuition</th>
<th>Percent Change from Previous Year</th>
<th>Room &amp; Board</th>
<th>Percent Change from Previous Year</th>
<th>Total Cost</th>
<th>Percent Change from Previous Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>1980/81</td>
<td>6,285</td>
<td>12.3%</td>
<td>2,636</td>
<td>12.0%</td>
<td>8,921</td>
<td>12.2%</td>
</tr>
<tr>
<td>1981/82</td>
<td>7,140</td>
<td>13.6%</td>
<td>2,965</td>
<td>12.5%</td>
<td>10,105</td>
<td>13.3%</td>
</tr>
<tr>
<td>1982/83</td>
<td>8,220</td>
<td>15.1%</td>
<td>3,423</td>
<td>15.4%</td>
<td>11,643</td>
<td>15.2%</td>
</tr>
<tr>
<td>1983/84</td>
<td>9,027</td>
<td>9.8%</td>
<td>3,812</td>
<td>11.4%</td>
<td>12,839</td>
<td>10.3%</td>
</tr>
<tr>
<td>1984/85</td>
<td>9,705</td>
<td>7.5%</td>
<td>4,146</td>
<td>8.8%</td>
<td>13,851</td>
<td>7.9%</td>
</tr>
<tr>
<td>1985/86</td>
<td>10,476</td>
<td>7.9%</td>
<td>4,417</td>
<td>6.5%</td>
<td>14,893</td>
<td>7.5%</td>
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<tr>
<td>1986/87</td>
<td>11,208</td>
<td>7.0%</td>
<td>4,700</td>
<td>6.4%</td>
<td>15,908</td>
<td>6.8%</td>
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<tr>
<td>1987/88</td>
<td>11,880</td>
<td>6.0%</td>
<td>4,955</td>
<td>5.4%</td>
<td>16,835</td>
<td>5.8%</td>
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<tr>
<td>1988/89</td>
<td>12,564</td>
<td>5.8%</td>
<td>5,257</td>
<td>6.1%</td>
<td>17,821</td>
<td>5.9%</td>
</tr>
<tr>
<td>1989/90</td>
<td>13,569</td>
<td>8.0%</td>
<td>5,595</td>
<td>6.4%</td>
<td>19,164</td>
<td>7.5%</td>
</tr>
<tr>
<td>1990/91</td>
<td>14,280</td>
<td>5.2%</td>
<td>5,930</td>
<td>6.0%</td>
<td>20,210</td>
<td>5.5%</td>
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<tr>
<td>1991/92</td>
<td>15,102</td>
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<td>6,160</td>
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<td>21,262</td>
<td>5.2%</td>
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<tr>
<td>1992/93</td>
<td>16,536</td>
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<td>6,314</td>
<td>2.5%</td>
<td>22,850</td>
<td>7.5%</td>
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<tr>
<td>1993/94</td>
<td>17,775</td>
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<td>6,535</td>
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<td>24,310</td>
<td>6.4%</td>
</tr>
<tr>
<td>1994/95</td>
<td>18,669</td>
<td>5.0%</td>
<td>6,796</td>
<td>4.0%</td>
<td>25,465</td>
<td>4.8%</td>
</tr>
<tr>
<td>1995/96</td>
<td>19,695</td>
<td>5.5%</td>
<td>7,054</td>
<td>3.8%</td>
<td>26,749</td>
<td>5.0%</td>
</tr>
<tr>
<td>1996/97</td>
<td>20,490</td>
<td>4.0%</td>
<td>7,337</td>
<td>4.0%</td>
<td>27,827</td>
<td>4.0%</td>
</tr>
<tr>
<td>1997/98</td>
<td>21,300</td>
<td>4.0%</td>
<td>7,557</td>
<td>3.0%</td>
<td>28,857</td>
<td>3.7%</td>
</tr>
<tr>
<td>1998/99</td>
<td>22,110</td>
<td>3.8%</td>
<td>7,768</td>
<td>2.8%</td>
<td>29,878</td>
<td>3.5%</td>
</tr>
<tr>
<td>1999/00</td>
<td>23,058</td>
<td>4.3%</td>
<td>7,881</td>
<td>1.5%</td>
<td>30,939</td>
<td>3.6%</td>
</tr>
<tr>
<td>2000/01</td>
<td>24,441</td>
<td>6.0%</td>
<td>8,030</td>
<td>1.9%</td>
<td>32,471</td>
<td>5.0%</td>
</tr>
<tr>
<td>2001/02</td>
<td>25,917</td>
<td>6.0%</td>
<td>8,304</td>
<td>3.4%</td>
<td>34,221</td>
<td>5.4%</td>
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<tr>
<td>2002/03</td>
<td>27,204</td>
<td>5.0%</td>
<td>8,680</td>
<td>4.5%</td>
<td>35,884</td>
<td>4.9%</td>
</tr>
<tr>
<td>2003/04</td>
<td>28,563</td>
<td>5.0%</td>
<td>9,073</td>
<td>4.5%</td>
<td>37,636</td>
<td>4.9%</td>
</tr>
<tr>
<td>2004/05</td>
<td>29,847</td>
<td>4.5%</td>
<td>9,500</td>
<td>4.7%</td>
<td>39,347</td>
<td>4.5%</td>
</tr>
<tr>
<td>2005/06</td>
<td>31,200</td>
<td>4.5%</td>
<td>9,932</td>
<td>4.5%</td>
<td>41,132</td>
<td>4.5%</td>
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<tr>
<td>2006/07</td>
<td>32,994</td>
<td>5.8%</td>
<td>10,367</td>
<td>4.4%</td>
<td>43,361</td>
<td>5.4%</td>
</tr>
<tr>
<td>2007/08</td>
<td>34,800</td>
<td>5.5%</td>
<td>10,808</td>
<td>4.3%</td>
<td>45,608</td>
<td>5.2%</td>
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<tr>
<td>2008/09</td>
<td>36,030</td>
<td>3.5%</td>
<td>11,182</td>
<td>3.5%</td>
<td>47,212</td>
<td>3.5%</td>
</tr>
<tr>
<td>2009/10</td>
<td>37,380</td>
<td>3.7%</td>
<td>11,463</td>
<td>2.5%</td>
<td>48,843</td>
<td>3.5%</td>
</tr>
</tbody>
</table>

Average Annual Tuition Increase, 1980/81-2008/09: 6.7%
Average Annual Tuition Increase, 1999/00-2008/09 (10 years): 5.0%
Average Annual Tuition Real Increase, 1980/81-2008/09: 3.2%
Average Annual Tuition Real Increase, 1999/00-2008/09 (10 years): 2.5%
Average Annual CPI Increase, 1980/81-2008/09: 3.3%
Average Annual CPI Increase, 1999/00-2008/09 (10 years): 2.5%

1 Real growth calculated using tuition adjusted to 2009 dollars using US Annual CPI-U (Consumer Price Index) values.
### Undergraduate Financial Aid by Source of Funds and Type of Aid

**1998/99 Through 2007/08**

**[In Thousands of Dollars]**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Scholarships and Grants</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Stanford Unrestricted Funds</td>
<td>13,420</td>
<td>8,954</td>
<td>4,568</td>
<td>10,349</td>
<td>13,561</td>
<td>13,848</td>
<td>14,281</td>
<td>12,672</td>
<td>4,982</td>
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<td>Athletic Awards</td>
<td>8,614</td>
<td>8,874</td>
<td>9,842</td>
<td>10,627</td>
<td>11,331</td>
<td>11,809</td>
<td>12,687</td>
<td>13,393</td>
<td>14,999</td>
<td>15,227</td>
</tr>
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<td>Departmental Awards</td>
<td>2,016</td>
<td>2,238</td>
<td>3,263</td>
<td>3,766</td>
<td>3,853</td>
<td>4,712</td>
<td>4,783</td>
<td>4,937</td>
<td>5,823</td>
<td>6,344</td>
</tr>
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<td>Trademark Income</td>
<td>158</td>
<td>108</td>
<td>240</td>
<td>357</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>External Grants</td>
<td>15,343</td>
<td>16,713</td>
<td>16,383</td>
<td>17,824</td>
<td>20,431</td>
<td>21,361</td>
<td>21,367</td>
<td>18,361</td>
<td>19,102</td>
<td>19,215</td>
</tr>
<tr>
<td><strong>Subtotal for Scholarships and Grants</strong></td>
<td>62,629</td>
<td>63,649</td>
<td>69,717</td>
<td>78,278</td>
<td>87,493</td>
<td>93,087</td>
<td>97,025</td>
<td>97,453</td>
<td>106,174</td>
<td>115,630</td>
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<td><strong>Loans</strong></td>
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<td></td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>University Funds</td>
<td>600</td>
<td>666</td>
<td>612</td>
<td>9</td>
<td>22</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>External Funds</td>
<td>12,354</td>
<td>11,279</td>
<td>9,987</td>
<td>11,159</td>
<td>11,690</td>
<td>12,544</td>
<td>12,271</td>
<td>11,549</td>
<td>10,761</td>
<td>9,589</td>
</tr>
<tr>
<td><strong>Subtotal for Loans</strong></td>
<td>12,953</td>
<td>11,946</td>
<td>10,599</td>
<td>11,168</td>
<td>11,690</td>
<td>12,567</td>
<td>12,271</td>
<td>11,549</td>
<td>10,761</td>
<td>9,589</td>
</tr>
<tr>
<td><strong>Jobs</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>University Funds</td>
<td>2,387</td>
<td>2,252</td>
<td>1,120</td>
<td>1,408</td>
<td>1,458</td>
<td>1,839</td>
<td>1,236</td>
<td>1,368</td>
<td>1,503</td>
<td>1,458</td>
</tr>
<tr>
<td>External Funds</td>
<td>859</td>
<td>476</td>
<td>736</td>
<td>686</td>
<td>871</td>
<td>1,724</td>
<td>2,014</td>
<td>2,417</td>
<td>2,172</td>
<td>1,875</td>
</tr>
<tr>
<td><strong>Subtotal for Jobs</strong></td>
<td>3,246</td>
<td>2,728</td>
<td>1,857</td>
<td>2,094</td>
<td>2,329</td>
<td>3,563</td>
<td>3,250</td>
<td>3,785</td>
<td>3,675</td>
<td>3,333</td>
</tr>
<tr>
<td><strong>Grand Total</strong></td>
<td>78,828</td>
<td>78,323</td>
<td>82,173</td>
<td>91,540</td>
<td>101,511</td>
<td>109,216</td>
<td>112,546</td>
<td>112,787</td>
<td>120,610</td>
<td>128,551</td>
</tr>
<tr>
<td>Stanford Tuition plus Room and Board</td>
<td>29,878</td>
<td>30,939</td>
<td>32,471</td>
<td>34,221</td>
<td>35,884</td>
<td>37,636</td>
<td>39,347</td>
<td>41,132</td>
<td>43,361</td>
<td>45,608</td>
</tr>
</tbody>
</table>

1. Figures are actual expenses and are in thousands of dollars. The data includes all funds awarded to undergraduate students administered through the Financial Aid Office, including aid that is not need-based.
2. Includes support from the Stanford Fund.
3. All grants from Federal, state, or private sources.
4. Includes university match of funds from outside sources.
## Undergraduate Financial Aid

### Projected 2009/10 Needs and Sources, including Parental and Student Contributions

[In thousands of dollars]

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuition, Room &amp; Board</td>
<td>125,807</td>
<td>145,084</td>
<td>154,926</td>
<td>9,842 6.8%</td>
</tr>
<tr>
<td>Books and Personal Expenses</td>
<td>10,172</td>
<td>12,709</td>
<td>15,887</td>
<td>3,178 25.0%</td>
</tr>
<tr>
<td>Travel</td>
<td>1,947</td>
<td>2,233</td>
<td>2,427</td>
<td>194 8.7%</td>
</tr>
<tr>
<td><strong>Total Needs</strong></td>
<td><strong>137,926</strong></td>
<td><strong>160,026</strong></td>
<td><strong>173,240</strong></td>
<td><strong>13,214 8.3%</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Sources</th>
<th>2007/08 Actuals</th>
<th>2008/09 Projected</th>
<th>2009/10 Budget</th>
<th>2008/09 to 2009/10 Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Family Contribution (includes parent contribution for aided students, self-help, summer savings, assets, etc.)</td>
<td>50,294</td>
<td>45,473</td>
<td>48,868</td>
<td>3,395 7.5%</td>
</tr>
<tr>
<td>Endowment Income(^2)</td>
<td>67,866</td>
<td>73,925</td>
<td>68,225</td>
<td>(5,700) (7.7%)</td>
</tr>
<tr>
<td>Expendable Gifts</td>
<td>1,026</td>
<td>1,310</td>
<td>650</td>
<td>(660) (50.4%)</td>
</tr>
<tr>
<td>Stanford Fund/President’s Funds</td>
<td>5,305</td>
<td>26,369</td>
<td>42,012</td>
<td>15,643 59.3%</td>
</tr>
<tr>
<td>Federal Grants</td>
<td>4,515</td>
<td>4,789</td>
<td>4,950</td>
<td>161 3.4%</td>
</tr>
<tr>
<td>California State Scholarships</td>
<td>3,827</td>
<td>2,958</td>
<td>3,057</td>
<td>99 3.4%</td>
</tr>
<tr>
<td>Outside Awards</td>
<td>4,096</td>
<td>4,457</td>
<td>4,676</td>
<td>219 4.9%</td>
</tr>
<tr>
<td>Department Sources</td>
<td>997</td>
<td>745</td>
<td>802</td>
<td>57 7.7%</td>
</tr>
<tr>
<td>Unrestricted Funds</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td><strong>Total Sources</strong></td>
<td><strong>137,926</strong></td>
<td><strong>160,026</strong></td>
<td><strong>173,240</strong></td>
<td><strong>13,214 8.3%</strong></td>
</tr>
</tbody>
</table>

| Number of Students on Need-Based Aid | 2,811 | 3,130 | 3,235 | 105 | 3.4% |

\(^1\) In this table, sources of aid other than the family contribution include only aid awarded to students who are receiving scholarship aid from Stanford. Thus, the sum of the amounts for scholarships and grants will not equal the figures in Schedule 7.

\(^2\) Endowment income includes reserve funds and specifically invested funds.
## Schedule 9

### Students Housed on Campus

#### 1993/94 through 2008/09

<table>
<thead>
<tr>
<th>Year</th>
<th>Undergraduates Housed On-Campus</th>
<th>Percent of Undergraduates Housed On-Campus</th>
<th>Graduate Students Housed On-Campus</th>
<th>Graduate Students Housed in Off-Campus Subsidized Apartments</th>
<th>Percent of Graduate Students Housed by Stanford</th>
</tr>
</thead>
<tbody>
<tr>
<td>1993/94</td>
<td>5,799</td>
<td>88%</td>
<td>3,069</td>
<td></td>
<td>41.3%</td>
</tr>
<tr>
<td>1994/95</td>
<td>5,734</td>
<td>87%</td>
<td>3,132</td>
<td></td>
<td>41.9%</td>
</tr>
<tr>
<td>1995/96</td>
<td>5,819</td>
<td>88%</td>
<td>3,090</td>
<td></td>
<td>41.4%</td>
</tr>
<tr>
<td>1996/97</td>
<td>5,749</td>
<td>88%</td>
<td>2,980</td>
<td></td>
<td>41.0%</td>
</tr>
<tr>
<td>1997/98</td>
<td>5,864</td>
<td>88%</td>
<td>3,320</td>
<td></td>
<td>44.6%</td>
</tr>
<tr>
<td>1998/99</td>
<td>5,917</td>
<td>90%</td>
<td>3,717</td>
<td>250</td>
<td>52.5%</td>
</tr>
<tr>
<td>1999/00</td>
<td>5,955</td>
<td>90%</td>
<td>3,408</td>
<td>584</td>
<td>52.4%</td>
</tr>
<tr>
<td>2000/01</td>
<td>5,969</td>
<td>91%</td>
<td>3,887</td>
<td>687</td>
<td>59.4%</td>
</tr>
<tr>
<td>2001/02</td>
<td>6,199</td>
<td>93%</td>
<td>3,748</td>
<td>932</td>
<td>62.1%</td>
</tr>
<tr>
<td>2002/03</td>
<td>6,138</td>
<td>91%</td>
<td>3,828</td>
<td>932</td>
<td>62.6%</td>
</tr>
<tr>
<td>2003/04</td>
<td>6,067</td>
<td>91%</td>
<td>4,013</td>
<td>632</td>
<td>59.6%</td>
</tr>
<tr>
<td>2004/05</td>
<td>6,046</td>
<td>90%</td>
<td>4,391</td>
<td>553</td>
<td>61.1%</td>
</tr>
<tr>
<td>2005/06</td>
<td>6,116</td>
<td>91%</td>
<td>4,218</td>
<td>430</td>
<td>56.8%</td>
</tr>
<tr>
<td>2006/07</td>
<td>6,050</td>
<td>90%</td>
<td>4,255</td>
<td>356</td>
<td>56.2%</td>
</tr>
<tr>
<td>2007/08</td>
<td>6,087</td>
<td>90%</td>
<td>4,421</td>
<td>130</td>
<td>55.6%</td>
</tr>
<tr>
<td>2008/09</td>
<td>6,160</td>
<td>90%</td>
<td>4,319</td>
<td>138</td>
<td>53.5%</td>
</tr>
</tbody>
</table>
### Total Professorial Faculty

1977/78 through 2008/09

<table>
<thead>
<tr>
<th>Year</th>
<th>Tenure Professors</th>
<th>Non-Tenure Professors</th>
<th>Grand Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Professors</td>
<td>Associate Professors</td>
<td>Assistant Professors</td>
</tr>
<tr>
<td>1977/78</td>
<td>586</td>
<td>199</td>
<td>287</td>
</tr>
<tr>
<td>1978/79</td>
<td>600</td>
<td>211</td>
<td>292</td>
</tr>
<tr>
<td>1979/80</td>
<td>620</td>
<td>210</td>
<td>286</td>
</tr>
<tr>
<td>1980/81</td>
<td>642</td>
<td>205</td>
<td>279</td>
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<tr>
<td>1981/82</td>
<td>661</td>
<td>200</td>
<td>294</td>
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<tr>
<td>1982/83</td>
<td>672</td>
<td>195</td>
<td>284</td>
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<tr>
<td>1983/84</td>
<td>682</td>
<td>195</td>
<td>286</td>
</tr>
<tr>
<td>1984/85</td>
<td>691</td>
<td>194</td>
<td>272</td>
</tr>
<tr>
<td>1985/86</td>
<td>708</td>
<td>191</td>
<td>261</td>
</tr>
<tr>
<td>1986/87</td>
<td>711</td>
<td>192</td>
<td>262</td>
</tr>
<tr>
<td>1987/88</td>
<td>719</td>
<td>193</td>
<td>274</td>
</tr>
<tr>
<td>1988/89</td>
<td>709</td>
<td>200</td>
<td>268</td>
</tr>
<tr>
<td>1989/90</td>
<td>715</td>
<td>198</td>
<td>265</td>
</tr>
<tr>
<td>1990/91</td>
<td>742</td>
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<td>278</td>
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<td>1991/92</td>
<td>756</td>
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<tr>
<td>1992/93</td>
<td>740</td>
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<tr>
<td>1993/94</td>
<td>729</td>
<td>203</td>
<td>241</td>
</tr>
<tr>
<td>1994/95</td>
<td>724</td>
<td>198</td>
<td>252</td>
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<tr>
<td>1995/96</td>
<td>723</td>
<td>205</td>
<td>241</td>
</tr>
<tr>
<td>1996/97</td>
<td>731</td>
<td>205</td>
<td>239</td>
</tr>
<tr>
<td>1997/98</td>
<td>750</td>
<td>213</td>
<td>231</td>
</tr>
<tr>
<td>1998/99</td>
<td>758</td>
<td>217</td>
<td>237</td>
</tr>
<tr>
<td>1999/00</td>
<td>771</td>
<td>204</td>
<td>255</td>
</tr>
<tr>
<td>2000/01</td>
<td>764</td>
<td>198</td>
<td>268</td>
</tr>
<tr>
<td>2001/02</td>
<td>768</td>
<td>204</td>
<td>274</td>
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<td>2002/03</td>
<td>771</td>
<td>202</td>
<td>259</td>
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<td>2003/04</td>
<td>783</td>
<td>196</td>
<td>269</td>
</tr>
<tr>
<td>2004/05</td>
<td>792</td>
<td>193</td>
<td>280</td>
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<tr>
<td>2005/06</td>
<td>789</td>
<td>210</td>
<td>263</td>
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<tr>
<td>2006/07</td>
<td>807</td>
<td>210</td>
<td>261</td>
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<tr>
<td>2007/08</td>
<td>813</td>
<td>217</td>
<td>261</td>
</tr>
<tr>
<td>2008/09</td>
<td>821</td>
<td>224</td>
<td>267</td>
</tr>
</tbody>
</table>

**Data Source:** Provost’s Office

1. Some appointments are coterminous with the availability of funds.
2. Assistant Professors subject to Ph.D. are included.
3. Beginning in 1991/92, Medical Center Line and Senior Fellows in policy centers and institutes are included.
### Distribution of Tenured, Non-Tenured, and Non-Tenure Line Professorial Faculty

**2006/07 through 2008/09**

| School Unit or Program | 2006/07 |          |          |          |          |          |          |          |          | 2007/08 |          |          |          |          |          | 2008/09 |          |          |          |          |
|------------------------|---------|----------|----------|----------|----------|----------|----------|----------|----------|---------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
|                        | Tenured | Non-Tenured | Tenured | Non-Tenured | Tenured | Non-Tenured | Tenured | Non-Tenured | Tenured | Non-Tenured | Tenured | Non-Tenured | Tenured | Non-Tenured | Tenured | Non-Tenured | Tenured | Non-Tenured |
| Earth Sciences         | 33      | 9         | 3        | 4         | 33      | 8         | 4        | 4         | 32       | 9        | 6        | 47       |
| Education              | 34      | 8         | 4        | 46        | 36      | 6         | 4        | 46        | 35       | 10       | 3        | 48       |
| Engineering            | 158     | 54        | 19       | 231       | 162     | 57        | 20       | 239       | 166      | 51       | 22       | 239      |
| Humanities and Sciences | 380    | 124       | 20       | 524       | 380     | 124       | 18       | 522       | 388      | 119       | 19       | 526      |
| (Humanities)           | (160)   | (47)      | (9)      | (216)     | (158)   | (51)      | (9)      | (218)     | (159)    | (51)      | (10)     | (220)    |
| (Social Sciences)      | (98)    | (49)      | (5)      | (152)     | (100)   | (45)      | (4)      | (149)     | (104)    | (44)      | (4)      | (152)    |
| Law                    | 37      | 6         | 5        | 48        | 37      | 5         | 5        | 47        | 39       | 5         | 5        | 49       |
| Other                  | 7       | 1         | 12       | 20        | 9       | 1         | 14       | 24        | 0        | 0         | 16       | 16       |
| Subtotal               | 649     | 202       | 63       | 914       | 657     | 201       | 65       | 923       | 660      | 194       | 71       | 925      |
| Business               | 67      | 28        | 1        | 96        | 64      | 27        | 2        | 93        | 69       | 34        | 1        | 104      |
| Medicine               | 244     | 60        | 462      | 766       | 251     | 62        | 468      | 781       | 256      | 62        | 487      | 805      |
| SLAC                   | 25      | 3         | 3        | 31        | 25      | 4         | 3        | 32        | 33       | 4         | 5        | 42       |
| Total                  | 985     | 293       | 529      | 1,807     | 997     | 294       | 538      | 1,829     | 1,018    | 294       | 564      | 1,876    |

1. Population includes some appointments made part-time, “subject to Ph.D.,” and coterminous with the availability of funds.
### Schedule 12

#### Number of Non-Teaching Employees

**As of December 15 Each Year\(^1\)**

**1999 through 2008**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>School of Medicine(^2)</td>
<td>2,194</td>
<td>2,260</td>
<td>2,421</td>
<td>2,471</td>
<td>2,819</td>
<td>2,910</td>
<td>2,973</td>
<td>3,020</td>
<td>3,146</td>
<td>3,360</td>
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<td>Other Schools:</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Business, Earth Sciences, Education, Engineering, Humanities and Sciences, Law</td>
<td>1,350</td>
<td>1,375</td>
<td>1,493</td>
<td>1,506</td>
<td>1,576</td>
<td>1,641</td>
<td>1,705</td>
<td>1,764</td>
<td>1,841</td>
<td>1,940</td>
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<td>Dept of Athletics, Physical Education and Recreation</td>
<td>117</td>
<td>131</td>
<td>128</td>
<td>123</td>
<td>127</td>
<td>130</td>
<td>141</td>
<td>147</td>
<td>151</td>
<td>167</td>
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<tr>
<td>Dean of Research</td>
<td>373</td>
<td>375</td>
<td>391</td>
<td>427</td>
<td>448</td>
<td>437</td>
<td>464</td>
<td>480</td>
<td>497</td>
<td>531</td>
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<tr>
<td>Stanford Linear Accelerator Center</td>
<td>1,287</td>
<td>1,286</td>
<td>1,385</td>
<td>1,415</td>
<td>1,432</td>
<td>1,496</td>
<td>1,456</td>
<td>1,512</td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Student Affairs, Admissions &amp; Financial Aid</td>
<td>249</td>
<td>237</td>
<td>257</td>
<td>248</td>
<td>266</td>
<td>261</td>
<td>265</td>
<td>291</td>
<td>294</td>
<td>303</td>
</tr>
<tr>
<td>Libraries(^3)</td>
<td>372</td>
<td>377</td>
<td>456</td>
<td>466</td>
<td>515</td>
<td>515</td>
<td>528</td>
<td>541</td>
<td>562</td>
<td>572</td>
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<td>Administrative Systems/Information Technology</td>
<td>409</td>
<td>436</td>
<td>518</td>
<td>498</td>
<td>457</td>
<td>430</td>
<td>394</td>
<td>400</td>
<td>432</td>
<td>428</td>
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<td>Office of Development</td>
<td>136</td>
<td>147</td>
<td>156</td>
<td>153</td>
<td>155</td>
<td>170</td>
<td>196</td>
<td>216</td>
<td>242</td>
<td>280</td>
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<td>University Lands and Buildings(^4)</td>
<td>350</td>
<td>340</td>
<td>376</td>
<td>375</td>
<td>389</td>
<td>392</td>
<td>405</td>
<td>422</td>
<td>467</td>
<td>503</td>
</tr>
<tr>
<td>Residential &amp; Dining Enterprises</td>
<td>331</td>
<td>338</td>
<td>373</td>
<td>404</td>
<td>488</td>
<td>521</td>
<td>508</td>
<td>531</td>
<td>534</td>
<td>538</td>
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<tr>
<td>Stanford Alumni Association(^5)</td>
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<td>88</td>
<td>108</td>
<td>113</td>
<td>98</td>
<td>104</td>
<td>108</td>
<td>114</td>
<td>116</td>
<td>124</td>
</tr>
<tr>
<td>Stanford Management Company</td>
<td>53</td>
<td>54</td>
<td>63</td>
<td>69</td>
<td>62</td>
<td>62</td>
<td>66</td>
<td>69</td>
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<td>61</td>
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<tr>
<td>Other Academic</td>
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<td></td>
<td></td>
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<tr>
<td>Administration(^7)</td>
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<td></td>
<td></td>
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<td></td>
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<td></td>
</tr>
<tr>
<td>Business Affairs, President’s Office, Provost’s Office, General Counsel, Press (until 2003/04), VP for Public Affairs (2003/04-present)</td>
<td>685</td>
<td>699</td>
<td>716</td>
<td>698</td>
<td>642</td>
<td>698</td>
<td>757</td>
<td>751</td>
<td>775</td>
<td>785</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>8,212</strong></td>
<td><strong>8,385</strong></td>
<td><strong>9,060</strong></td>
<td><strong>9,171</strong></td>
<td><strong>9,634</strong></td>
<td><strong>10,015</strong></td>
<td><strong>10,141</strong></td>
<td><strong>10,513</strong></td>
<td><strong>10,996</strong></td>
<td><strong>11,267</strong></td>
</tr>
<tr>
<td><strong>Percent Change</strong></td>
<td>1.9%</td>
<td>2.1%</td>
<td>8.1%</td>
<td>1.2%</td>
<td>5.0%</td>
<td>4.0%</td>
<td>1.3%</td>
<td>3.7%</td>
<td>4.6%</td>
<td>2.5%</td>
</tr>
</tbody>
</table>

**Notes**

\(^1\) Does not include students, or employees working less than 50% time.

\(^2\) Due to a programming change, 86 staff members not previously included in these counts are included in the 1999 numbers. This primarily affects the School of Medicine (20) and Administration (30). These are not new staff members.

\(^3\) The Hoover Libraries staff moved to the University Libraries organization in 2000/01. The Libraries also acquired Media Solutions, and the University Press in 2002/03.

\(^4\) Lands and Buildings included Environmental Health and Safety, Public Safety and Procurement for 1994/95-1998/99 and Procurement again in 2001/02. Environmental Health and Safety (approximately 85 people) moved to the Dean of Research. Procurement (approximately 32 people) and Public Safety (approximately 52 people) moved to Business Affairs in 1999/00.

\(^5\) The Stanford Alumni Association was an outside organization prior to 1998/99.
**SCHEDULE 13**

**STAFF EMPLOYEES IN UNITS OTHER THAN MEDICINE OR SLAC**

1999 through 2008, as of December 15 of Each Year

<table>
<thead>
<tr>
<th>Year</th>
<th>School/Lab Staff (Academic)</th>
<th>All Other Staff (Administrative)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1999</td>
<td>3,008</td>
<td>1,723</td>
</tr>
<tr>
<td>2000</td>
<td>3,089</td>
<td>1,750</td>
</tr>
<tr>
<td>2001</td>
<td>3,370</td>
<td>1,933</td>
</tr>
<tr>
<td>2002</td>
<td>3,352</td>
<td>2,078</td>
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<td>2003</td>
<td>3,359</td>
<td>2,169</td>
</tr>
<tr>
<td>2004</td>
<td>3,531</td>
<td>2,444</td>
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<tr>
<td>2005</td>
<td>3,543</td>
<td>3,737</td>
</tr>
<tr>
<td>2006</td>
<td></td>
<td>3,908</td>
</tr>
<tr>
<td>2007</td>
<td></td>
<td>4,053</td>
</tr>
<tr>
<td>2008</td>
<td></td>
<td>2,471</td>
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</table>

**Number of Employees**

- **School/Lab Staff (Academic)**
- **All Other Staff (Administrative)**
### 2009/10 Projected Consolidated Budget Fringe Benefits Detail

**[In thousands of dollars]**

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td><strong>Pension Programs</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>University Retirement</td>
<td>89,418</td>
<td>92,656</td>
<td>94,661</td>
<td>96,918</td>
<td>99,045</td>
<td>2,127</td>
<td>2.2%</td>
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<td>Social Security</td>
<td>82,794</td>
<td>87,460</td>
<td>93,793</td>
<td>94,342</td>
<td>97,604</td>
<td>3,262</td>
<td>3.5%</td>
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<tr>
<td>Faculty Early Retirement</td>
<td>8,787</td>
<td>8,270</td>
<td>8,126</td>
<td>12,419</td>
<td>12,020</td>
<td>(399)</td>
<td>-3.2%</td>
</tr>
<tr>
<td>Other</td>
<td>558</td>
<td>418</td>
<td>653</td>
<td>223</td>
<td>191</td>
<td>(32)</td>
<td>-14.3%</td>
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<td><strong>Total Pension Programs</strong></td>
<td>181,557</td>
<td>188,804</td>
<td>197,233</td>
<td>203,902</td>
<td>208,860</td>
<td>4,958</td>
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<td></td>
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<td></td>
</tr>
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<td>Medical Insurance</td>
<td>71,473</td>
<td>85,206</td>
<td>102,362</td>
<td>101,794</td>
<td>112,743</td>
<td>10,949</td>
<td>10.8%</td>
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<td>Retirement Medical</td>
<td>11,602</td>
<td>16,585</td>
<td>15,342</td>
<td>18,846</td>
<td>22,848</td>
<td>4,002</td>
<td>21.2%</td>
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<td>Worker’s Comp/LTD/Unemployment Ins</td>
<td>5,743</td>
<td>17,294</td>
<td>13,140</td>
<td>19,209</td>
<td>17,292</td>
<td>(1,917)</td>
<td>-10.0%</td>
</tr>
<tr>
<td>Dental Insurance</td>
<td>10,674</td>
<td>11,295</td>
<td>12,380</td>
<td>12,762</td>
<td>13,970</td>
<td>1,208</td>
<td>9.5%</td>
</tr>
<tr>
<td>Group Life Insurance/Other</td>
<td>12,343</td>
<td>13,225</td>
<td>14,124</td>
<td>15,889</td>
<td>15,060</td>
<td>(829)</td>
<td>-5.2%</td>
</tr>
<tr>
<td><strong>Total Insurance Programs</strong></td>
<td>111,835</td>
<td>143,605</td>
<td>157,348</td>
<td>168,500</td>
<td>181,913</td>
<td>13,413</td>
<td>8.0%</td>
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<td><strong>Miscellaneous Programs</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Severance Pay</td>
<td>3,818</td>
<td>11,839</td>
<td>4,030</td>
<td>10,009</td>
<td>6,197</td>
<td>(3,812)</td>
<td>-38.1%</td>
</tr>
<tr>
<td>Sabbatical Leave</td>
<td>13,287</td>
<td>14,047</td>
<td>14,477</td>
<td>14,861</td>
<td>14,682</td>
<td>(179)</td>
<td>-1.2%</td>
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<tr>
<td>Other</td>
<td>11,596</td>
<td>11,697</td>
<td>13,893</td>
<td>12,797</td>
<td>12,425</td>
<td>(372)</td>
<td>-2.9%</td>
</tr>
<tr>
<td><strong>Total Miscellaneous Programs</strong></td>
<td>28,701</td>
<td>37,583</td>
<td>32,400</td>
<td>37,667</td>
<td>33,304</td>
<td>(4,363)</td>
<td>-11.6%</td>
</tr>
<tr>
<td><strong>Total Staff Benefits Programs</strong></td>
<td>322,093</td>
<td>369,992</td>
<td>386,981</td>
<td>410,069</td>
<td>424,077</td>
<td>14,008</td>
<td>3.4%</td>
</tr>
<tr>
<td>Carry-forward/Adjustment from Prior Year(s)</td>
<td>6,300</td>
<td>(6,702)</td>
<td>(10,841)</td>
<td>(10,841)</td>
<td>475</td>
<td>11,316</td>
<td>-104.4%</td>
</tr>
<tr>
<td><strong>Total with Carry-forward/Adjustment</strong></td>
<td>328,393</td>
<td>363,290</td>
<td>376,140</td>
<td>399,228</td>
<td>424,552</td>
<td>25,324</td>
<td>6.3%</td>
</tr>
<tr>
<td><strong>Budgeted Staff Benefits Rate</strong></td>
<td>25.7%</td>
<td>26.4%</td>
<td>25.9%</td>
<td>27.4%</td>
<td>28.1%</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
**SCHEDULE 15**

**SPONSORED RESEARCH EXPENSE BY AGENCY AND FUND SOURCE**

2001/02 THROUGH 2007/08

[IN THOUSANDS OF DOLLARS]

<table>
<thead>
<tr>
<th></th>
<th>2001/02</th>
<th>2002/03</th>
<th>2003/04</th>
<th>2004/05</th>
<th>2005/06</th>
<th>2006/07</th>
<th>2007/08</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>US Government</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Subtotal for US Government Agencies</td>
<td>432,967</td>
<td>488,110</td>
<td>545,525</td>
<td>577,623</td>
<td>542,316</td>
<td>537,232</td>
<td>511,629</td>
</tr>
<tr>
<td><strong>Agency</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DoD</td>
<td>52,571</td>
<td>55,381</td>
<td>55,421</td>
<td>59,958</td>
<td>60,037</td>
<td>58,600</td>
<td>56,439</td>
</tr>
<tr>
<td>DoE (Not including SLAC)</td>
<td>22,391</td>
<td>24,496</td>
<td>20,957</td>
<td>25,591</td>
<td>25,584</td>
<td>28,102</td>
<td>23,160</td>
</tr>
<tr>
<td>NASA</td>
<td>67,069</td>
<td>87,311</td>
<td>97,727</td>
<td>94,606</td>
<td>61,338</td>
<td>47,704</td>
<td>39,092</td>
</tr>
<tr>
<td>DoEd</td>
<td>2,278</td>
<td>1,123</td>
<td>2,006</td>
<td>1,922</td>
<td>1,280</td>
<td>1,246</td>
<td>1,359</td>
</tr>
<tr>
<td>HHS</td>
<td>227,167</td>
<td>256,049</td>
<td>299,235</td>
<td>317,604</td>
<td>322,937</td>
<td>331,206</td>
<td>324,737</td>
</tr>
<tr>
<td>NSF</td>
<td>41,580</td>
<td>44,070</td>
<td>56,593</td>
<td>63,083</td>
<td>58,544</td>
<td>60,874</td>
<td>60,920</td>
</tr>
<tr>
<td>Other US Sponsors</td>
<td>19,911</td>
<td>19,680</td>
<td>13,585</td>
<td>14,858</td>
<td>12,596</td>
<td>9,499</td>
<td>5,923</td>
</tr>
<tr>
<td><strong>Direct Expense-US</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Subtotal for Non-US Government</strong></td>
<td>84,390</td>
<td>87,352</td>
<td>96,001</td>
<td>105,143</td>
<td>108,254</td>
<td>117,438</td>
<td>132,628</td>
</tr>
<tr>
<td><strong>Indirect Expense-US</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2001/02</th>
<th>2002/03</th>
<th>2003/04</th>
<th>2004/05</th>
<th>2005/06</th>
<th>2006/07</th>
<th>2007/08</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Grand Total</strong></td>
<td>517,356</td>
<td>575,461</td>
<td>641,526</td>
<td>682,766</td>
<td>650,570</td>
<td>654,669</td>
<td>644,257</td>
</tr>
<tr>
<td><strong>Grand Total Direct</strong></td>
<td>388,077</td>
<td>436,668</td>
<td>482,430</td>
<td>513,714</td>
<td>485,311</td>
<td>488,953</td>
<td>481,653</td>
</tr>
<tr>
<td><strong>Grand Total Indirect</strong></td>
<td>129,279</td>
<td>138,793</td>
<td>159,097</td>
<td>168,928</td>
<td>165,259</td>
<td>165,727</td>
<td>162,604</td>
</tr>
<tr>
<td><strong>% of Total from US Government</strong></td>
<td>83.7%</td>
<td>84.8%</td>
<td>85.0%</td>
<td>84.6%</td>
<td>83.4%</td>
<td>82.1%</td>
<td>79.4%</td>
</tr>
</tbody>
</table>

---

1. Figures are only for sponsored research; sponsored instruction or other non-research sponsored activity is not included.
2. Agency figures include both direct and indirect expense. Agency names are abbreviated as follows:
   - DoD = Department of Defense
   - DoE = Department of Energy
   - DoEd = Department of Education
   - HHS = Health & Human Services
   - NASA = National Aeronautics and Space Administration
   - NSF = National Science Foundation
3. Prior to 2004, NSF contracts are included in the “Other” category
4. DLAM = Department of Laboratory Animal Medicine indirects are included in this figure.
## Schedule 16

**Plant Expenditures by Unit**<sup>1</sup>

**2000/01 Through 2007/08**

**[In thousands of dollars]**

<table>
<thead>
<tr>
<th>Unit</th>
<th>2000/01</th>
<th>2001/02</th>
<th>2002/03</th>
<th>2003/04</th>
<th>2004/05</th>
<th>2005/06</th>
<th>2006/07</th>
<th>2007/08</th>
</tr>
</thead>
<tbody>
<tr>
<td>GSB</td>
<td>1,173</td>
<td>2,993</td>
<td>161</td>
<td></td>
<td>129</td>
<td>309</td>
<td>2,023</td>
<td>17,902</td>
</tr>
<tr>
<td>Earth Sciences</td>
<td>511</td>
<td>941</td>
<td>132</td>
<td>204</td>
<td>227</td>
<td>647</td>
<td>458</td>
<td>771</td>
</tr>
<tr>
<td>Education</td>
<td>587</td>
<td>(50)</td>
<td>128</td>
<td></td>
<td>583</td>
<td>2,626</td>
<td>1,934</td>
<td>2</td>
</tr>
<tr>
<td>Engineering</td>
<td>2,696</td>
<td>15,541</td>
<td>7,361</td>
<td>1,258</td>
<td>2,873</td>
<td>1,838</td>
<td>6,273</td>
<td>28,169</td>
</tr>
<tr>
<td>H&amp;S</td>
<td>32,934</td>
<td>17,927</td>
<td>39,412</td>
<td>16,830</td>
<td>16,774</td>
<td>10,763</td>
<td>7,802</td>
<td>8,796</td>
</tr>
<tr>
<td>Law</td>
<td>1,838</td>
<td>6,586</td>
<td>1,475</td>
<td>2,319</td>
<td>1,429</td>
<td>992</td>
<td>19,595</td>
<td>64,256</td>
</tr>
<tr>
<td>Medicine</td>
<td>6,716</td>
<td>14,240</td>
<td>11,143</td>
<td>16,900</td>
<td>22,631</td>
<td>13,769</td>
<td>31,908</td>
<td>57,759</td>
</tr>
<tr>
<td>Libraries</td>
<td>3,267</td>
<td>6,483</td>
<td>11,485</td>
<td>3,809</td>
<td>332</td>
<td>1,131</td>
<td>219</td>
<td>457</td>
</tr>
<tr>
<td>Athletics</td>
<td>13,803</td>
<td>5,708</td>
<td>10,583</td>
<td>16,098</td>
<td>25,691</td>
<td>83,362</td>
<td>28,875</td>
<td>8,753</td>
</tr>
<tr>
<td>Residential &amp; Dining Enterprises</td>
<td>29,195</td>
<td>40,255</td>
<td>35,434</td>
<td>14,144</td>
<td>10,308</td>
<td>14,054</td>
<td>17,568</td>
<td>13,101</td>
</tr>
<tr>
<td>All Other&lt;sup&gt;2&lt;/sup&gt;</td>
<td>140,327</td>
<td>154,837</td>
<td>135,229</td>
<td>53,744</td>
<td>61,105</td>
<td>165,127</td>
<td>142,782</td>
<td>220,724</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>233,048</td>
<td>265,460</td>
<td>252,541</td>
<td>125,305</td>
<td>142,080</td>
<td>294,618</td>
<td>259,436</td>
<td>420,692</td>
</tr>
</tbody>
</table>

**Source:** Schedule G-5, Capital Accounting

1 Expenditures are from either Plant or borrowed funds, and are for building construction or improvements, or infrastructure.

2 Includes General Plant Improvements expense.
## SCHEDULE 17

### Endowment Market Value and Merged Pool Rate of Return


<table>
<thead>
<tr>
<th>Year</th>
<th>Market Value of the Endowment (in thousands)</th>
<th>Merged pool (for 12 months ending June 30)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Annual Nominal Rate of Return</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Rate of Return</td>
</tr>
<tr>
<td>1997/98</td>
<td>4,774,888</td>
<td>1.3%</td>
</tr>
<tr>
<td>1998/99</td>
<td>6,226,695</td>
<td>34.8%</td>
</tr>
<tr>
<td>1999/00</td>
<td>8,885,905</td>
<td>39.8%</td>
</tr>
<tr>
<td>2000/01</td>
<td>8,249,551</td>
<td>(7.3%)</td>
</tr>
<tr>
<td>2001/02</td>
<td>7,612,769</td>
<td>(2.6%)</td>
</tr>
<tr>
<td>2002/03</td>
<td>8,613,805</td>
<td>8.8%</td>
</tr>
<tr>
<td>2003/04</td>
<td>9,922,041</td>
<td>18.0%</td>
</tr>
<tr>
<td>2004/05</td>
<td>12,205,035</td>
<td>19.5%</td>
</tr>
<tr>
<td>2005/06</td>
<td>14,084,676</td>
<td>19.5%</td>
</tr>
<tr>
<td>2006/07</td>
<td>17,164,836</td>
<td>23.4%</td>
</tr>
<tr>
<td>2007/08</td>
<td>17,214,373</td>
<td>6.2%</td>
</tr>
</tbody>
</table>

**Source:** Stanford University Annual Financial Report

1. In addition to market value changes generated by investment returns, annual market value changes are affected by the transfer of payout to support operations, new gifts, and transfers to other assets such as plant funds.

2. The real rate of return is the nominal rate less the rate of price increases, as measured by the Gross Domestic Product price deflator.

3. Beginning in 2005/06, living trusts are no longer included in the reported value of the endowment. The effect is to lower the market value for 2005/06 and beyond. For comparison, the restated value for 2005/06 would have been about $14.7 million.
**Expendable Fund Balances at Year-End:**

**1999/00 through 2009/10**

**[In Millions of Dollars]**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Academic Units:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Graduate School of Business</td>
<td>38.7</td>
<td>37.6</td>
<td>33.3</td>
<td>41.7</td>
<td>40.2</td>
<td>43.5</td>
<td>62.8</td>
<td>62.9</td>
<td>64.0</td>
<td>63.6</td>
<td>61.5</td>
<td>4.7%</td>
</tr>
<tr>
<td>School of Earth Sciences</td>
<td>18.9</td>
<td>21.3</td>
<td>22.8</td>
<td>23.7</td>
<td>26.1</td>
<td>26.0</td>
<td>24.1</td>
<td>24.8</td>
<td>30.5</td>
<td>34.3</td>
<td>35.5</td>
<td>6.5%</td>
</tr>
<tr>
<td>School of Education</td>
<td>8.6</td>
<td>9.3</td>
<td>10.1</td>
<td>10.6</td>
<td>15.7</td>
<td>18.3</td>
<td>18.1</td>
<td>22.7</td>
<td>25.1</td>
<td>27.1</td>
<td>26.4</td>
<td>11.9%</td>
</tr>
<tr>
<td>School of Engineering</td>
<td>109.0</td>
<td>112.3</td>
<td>114.3</td>
<td>122.4</td>
<td>130.0</td>
<td>149.0</td>
<td>153.9</td>
<td>162.4</td>
<td>184.6</td>
<td>195.1</td>
<td>197.2</td>
<td>6.1%</td>
</tr>
<tr>
<td>School of Humanities &amp; Sciences</td>
<td>86.0</td>
<td>112.2</td>
<td>140.0</td>
<td>138.3</td>
<td>140.3</td>
<td>138.8</td>
<td>142.4</td>
<td>174.0</td>
<td>206.4</td>
<td>231.5</td>
<td>238.2</td>
<td>10.7%</td>
</tr>
<tr>
<td>School of Law</td>
<td>10.4</td>
<td>12.4</td>
<td>14.7</td>
<td>16.5</td>
<td>18.3</td>
<td>20.7</td>
<td>21.1</td>
<td>21.4</td>
<td>25.3</td>
<td>22.9</td>
<td>23.1</td>
<td>8.3%</td>
</tr>
<tr>
<td>School of Medicine</td>
<td>270.2</td>
<td>307.0</td>
<td>325.1</td>
<td>354.0</td>
<td>350.7</td>
<td>372.6</td>
<td>427.3</td>
<td>459.0</td>
<td>443.7</td>
<td>449.5</td>
<td>452.3</td>
<td>5.3%</td>
</tr>
<tr>
<td>VP for Undergraduate Education</td>
<td>7.4</td>
<td>9.2</td>
<td>9.2</td>
<td>11.1</td>
<td>10.6</td>
<td>15.0</td>
<td>19.1</td>
<td>17.2</td>
<td>17.3</td>
<td>13.7</td>
<td>15.4</td>
<td>7.6%</td>
</tr>
<tr>
<td>Dean of Research</td>
<td>40.5</td>
<td>51.2</td>
<td>62.0</td>
<td>65.3</td>
<td>72.2</td>
<td>84.3</td>
<td>422.4*</td>
<td>383.6</td>
<td>378.5</td>
<td>347.0</td>
<td>333.0</td>
<td>23.5%</td>
</tr>
<tr>
<td>VP for Graduate Education</td>
<td>20.0</td>
<td>28.4</td>
<td>33.7</td>
<td>32.1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hoover Institution</td>
<td>22.0</td>
<td>24.8</td>
<td>26.0</td>
<td>23.3</td>
<td>13.5</td>
<td>11.3</td>
<td>16.1</td>
<td>19.1</td>
<td>35.5</td>
<td>29.9</td>
<td>27.7</td>
<td>2.3%</td>
</tr>
<tr>
<td>University Libraries</td>
<td>4.8</td>
<td>7.4</td>
<td>8.0</td>
<td>6.5</td>
<td>9.5</td>
<td>4.0</td>
<td>10.0</td>
<td>9.0</td>
<td>10.5</td>
<td>10.2</td>
<td>11.1</td>
<td>8.8%</td>
</tr>
<tr>
<td><strong>Total Academic Units (excluding SLAC)</strong></td>
<td>616.5</td>
<td>704.6</td>
<td>765.5</td>
<td>813.4</td>
<td>827.1</td>
<td>881.5</td>
<td>1,317.3</td>
<td>1,376.3</td>
<td>1,449.8</td>
<td>1,458.5</td>
<td>1,453.5</td>
<td>9.0%</td>
</tr>
</tbody>
</table>

* Includes $336 million in proceeds from sale of Google equity.