



Appendix B

Supplementary Information

The tables and graphs in this Appendix provide historical and statistical data on enrollment, tuition and room and board rates, financial aid, faculty, staff, selected expenditures, and the endowment. The short summaries below serve as an introduction to the schedules and point out interesting trends or historical occurrences.

SCHEDULE 1 – STUDENT ENROLLMENT

Male undergraduates slightly outnumbered female undergraduates in 2003/04, as they have since 1998/99. The number of graduate students increased in 2003/04 after two years of declining graduate enrollment. The number of TGRs (Terminal Graduate Registration) increased markedly in 1997/98 due to the change that moved the costs of tuition benefits for research assistants from the fringe benefits pool to research grants and contracts. The effect of this change was that students who were eligible to register as TGR were encouraged to do so. The number of TGRs continues to increase rapidly, setting a new record high in 2003/04.

SCHEDULE 2 – FRESHMAN STUDENT APPLY/ADMIT/MATRICULATE STATISTICS

The number of freshman class applicants increased to 18,628 in 2003/04. This is the third-largest pool in Stanford's history. Only 12.6% of applicants were accepted; the lowest admit rate in the past ten years. The yield rate continues to rise both as a result of Stanford's popularity and the addition of an early decision program in 1996.

SCHEDULE 3 – GRADUATE STUDENT APPLY/ADMIT/ENROLL STATISTICS

The number of applicants to Stanford's graduate and professional programs averaged about 28,000 from 1994/05 to 2001/02, but has risen to over 32,000 in 2003/04. This especially large applicant pool enabled Stanford to be very selective with an admit rate of only 13.7%. The yield for graduate admits has been fairly constant, hovering just under 52% since 1997/98.

SCHEDULE 4 – TUITION AND ROOM & BOARD RATES

Throughout the 1980s tuition grew at an average annual rate of 8.9%, and the total student budget, including room and board, grew even faster. The university made a commitment to restrain the growth in tuition in the early 1990s and was able to hold the annual growth to an average of 5.5%. Tuition growth has been more moderate in the new decade.

SCHEDULE 5 – TUITION AND FEE INCOME

Total tuition income is expected to increase at a higher (5.7%) rate than the increase in the most common tuition rate (4.5%). The higher growth rate is due to a 50% increase in TGR tuition, some increases in graduate enrollment, and larger increases in tuition in the Graduate School of Business.

SCHEDULE 6 – UNDERGRADUATE FINANCIAL AID BY SOURCE OF FUNDS AND TYPE OF AID

This schedule shows the total amount of financial aid from all sources (including non-need based scholarship aid for athletics) awarded to undergraduate students. The last row shows Stanford tuition plus room and board. Total scholarships and grants increased by 11.8% in 2002/03, as a result of a higher level of need for the freshman class and a continuing sluggish economy.

The Stanford unrestricted funds portion of scholarships and grants, which had been rapidly declining the past 3 years, more than doubled in 2001/02 and increased 31% in 2002/03, as other sources, particularly gifts and endowment income, have been increasing more slowly due to economic conditions. Total loans rose 5%, but stayed near the average amount for the past ten years. The work component of financial aid had been declining since 1994/95, but rose slightly the past two years.

SCHEDULE 7 – NEEDS AND SOURCES, INCLUDING PARENTAL AND STUDENT CONTRIBUTIONS

This schedule shows the total expense and sources of support for undergraduate students who receive need-

based financial aid. The last row shows the number of students who receive need-based aid. Total need will increase faster than the combined growth in the tuition, room, and board rate for next year (4.5%), because we expect more students to be aided, and because those who are aided have demonstrated greater need. Unrestricted funds required in 2004/05 are expected to increase by \$5.4 million, or 36.8%. The need for unrestricted funds had been declining substantially due to strong fundraising and less needy students, but has risen in the past three years to a level similar to that of the late 1990s. Unrestricted funds fill the gap between need and all other sources, so the amount of unrestricted funds may increase disproportionately in years when the other sources are expected to grow less than need, as is the case for next year.

SCHEDULE 8 – STUDENTS HOUSED ON CAMPUS

The percent of undergraduates housed on-campus has been about 91% for the past several years, several percentage points higher than the level during the mid-1990s due to a tighter and more expensive local rental market. Recently, the local housing market has eased somewhat, so that percentage may start to decrease. The percent of graduate students housed by Stanford grew rapidly from 1997/98 through 2003/04, coincident with the availability of subsidized off-campus housing. Stanford has begun to phase out the off-campus subsidized housing program, since local rents have eased and more graduate housing has been built on-campus.

SCHEDULE 9 – TOTAL PROFESSORIAL FACULTY

The total professoriate has increased by 33 (less than 2%) since last year. The number of tenure-line faculty has increased only 3.3% from the level five years ago, while the non-tenure line faculty (mostly the Medical Center Line) continues to increase much more rapidly.

SCHEDULE 10 – DISTRIBUTION OF TENURED, NON-TENURED, AND NON-TENURE LINE PROFESSORIAL FACULTY

This schedule provides a disaggregated view of the data in Schedule 9 over the last three years. Schedule 10 shows that the total number of tenured faculty has increased by only seven in the past three years, and the number of tenure line faculty who have not obtained tenure has decreased by five. The number of non-tenure line faculty has increased by 43 as more faculty are hired into the non-tenure line Medical Center Line positions.

SCHEDULE 11 – NUMBER OF NON-TEACHING EMPLOYEES

This schedule shows the number of regular (defined in the first footnote in the Schedule) non-teaching employees by activity. To maintain consistency in these data as units are reorganized, the activity categories have been defined broadly, and the table contains footnotes explaining various shifts across the categories or other changes over the period. The School of Medicine has been particularly affected by organizational changes.

The number of employees increased by 5% in 2003. The new employees are predominantly in the School of Medicine, whose staff increased by 14%. ITSS had a decrease in staff, as did some other administrative departments. The increase of staff in the Libraries is due to a reorganization that placed the University Press and Media Solutions in the Libraries organization.

SCHEDULE 12 – STAFF EMPLOYEES OUTSIDE MEDICINE AND SLAC

This graph shows the relative numbers and growth of staff employees who work in primarily academic versus administrative areas. Over the period shown, the number of academic and administrative staff grew an average of 3.5% and 2.7% per year, respectively. Moreover, the graph reveals that the number of employees in the administrative areas has remained constant the past three years, while the academic areas continue to experience growth, consistent with the growth in research.

SCHEDULE 13 – STAFF BENEFITS DETAIL

The fringe benefits rates provide a mechanism to support the various components of non-salary compensation provided to employees. Stanford has four distinct fringe benefits rates for (1) regular benefits-eligible employees, which includes most faculty and staff, (2) postdoctoral research affiliates, (3) casual/temporary employees, and (4) graduate research and teaching assistants. Schedule 13 shows the programs and costs for the weighted average of the four individual benefits rates. Retirement programs and health insurance costs are the primary drivers of the benefits program. Health insurance costs have increased dramatically in the past few years and are expected to increase by about 15% in 2004/05.

SCHEDULE 14 – SPONSORED RESEARCH EXPENSE BY AGENCY AND FUND SOURCE

Direct expense from research sponsored by the federal government increased each year in the table. The amount of government-sponsored research in 2002/03 increased by 13%. Non-US government sponsored research reached 16.5% of total sponsored research expense in 1999/00, the highest percentage in the years in this table, continuing the trend toward more non-US government sponsored research, though there was a slight decline in this percentage in 2002/03. (Please note that research at SLAC is not included in this schedule.)

SCHEDULE 15 – PLANT EXPENDITURES

This schedule shows expenses from plant or borrowed funds for building or infrastructure projects related to various units. General Plant Improvement expenses are included in the "All Other" category. To the extent possible, expenditures for equipment are excluded from these calculations. These expenses have increased 35% since 1996/97 due to the construction of the Science and

Engineering Quad, the Clark Center, and various seismic upgrade and earthquake repair projects such as Green Library, the Museum, and Encina. Plant expenditures have declined from a high of \$307 million in 1999/00 due to the conclusion of large projects mentioned above.

SCHEDULE 16 – ENDOWMENT VALUE AND RATE OF RETURN

The rate of return for the endowment in 2002/03 was back on the positive side (7.3%) after two years of declines. The nominal return on invested funds has been positive all years in the table except for 2001/02 and 2002/03. The target payout rate is 5.0%.

SCHEDULE 17 – EXPENDABLE FUND BALANCES AT YEAR END: 1992/93 THROUGH 2002/03

This schedule shows the expendable fund balances (designated and restricted) by academic unit over the past decade.

SCHEDULE 1**STUDENT ENROLLMENT FOR AUTUMN QUARTER
1994/95 THROUGH 2003/04**

Year	Undergraduate			Graduate			TGR	Total
	Women	Men	Total	Women	Men	Total		
1994/95	3,133	3,428	6,561	2,117	4,509	6,626	844	14,031
1995/96	3,267	3,310	6,577	2,186	4,424	6,610	857	14,044
1996/97	3,283	3,267	6,550	2,094	4,279	6,373	888	13,811
1997/98	3,332	3,307	6,639	2,204	4,254	6,458	987	14,084
1998/99	3,281	3,310	6,591	2,253	4,312	6,565	988	14,144
1999/00	3,238	3,356	6,594	2,332	4,370	6,702	923	14,219
2000/01	3,243	3,305	6,548	2,405	4,348	6,753	947	14,248
2001/02	3,255	3,382	6,637	2,329	4,188	6,517	1,020	14,174
2002/03	3,301	3,430	6,731	2,305	4,109	6,414	1,194	14,339
2003/04	3,245	3,409	6,654	2,282	4,220	6,502	1,298	14,454

SOURCE: Registrar's Office third week enrollment figures

SCHEDULE 2**FRESHMAN APPLY/ADMIT/ENROLL STATISTICS
FALL 1993 THROUGH FALL 2003**

Year	Total Applications		Admissions		Enrollment	
	Number	Percent Change from Previous Year	Number	Percent of Applicants Admitted	Number	Percent of Admitted Applicants Enrolling
Fall 1993	13,604	3.0%	2,926	21.5%	1,607	54.9%
Fall 1994	14,707	8.1%	2,942	20.0%	1,590	54.0%
Fall 1995	15,485	5.3%	2,908	18.8%	1,597	54.9%
Fall 1996	16,478	6.4%	2,634	16.0%	1,610	61.1%
Fall 1997	16,842	2.2%	2,596	15.4%	1,648	63.5%
Fall 1998	18,885	12.1%	2,505	13.3%	1,606	64.1%
Fall 1999	17,919	(5.1%)	2,689	15.0%	1,749	65.0%
Fall 2000	18,363	2.5%	2,425	13.2%	1,599	65.9%
Fall 2001	19,052	3.8%	2,406	12.6%	1,615	67.1%
Fall 2002	18,599	(2.4%)	2,368	12.7%	1,639	69.2%
Fall 2003	18,628	0.2%	2,343	12.6%	1,640	70.0%

SCHEDULE 3**GRADUATE STUDENT APPLY/ADMIT/ENROLL STATISTICS
FALL 1992 THROUGH FALL 2003**

Year	Total Applications		Admissions		Enrollment	
	Number	Percent Change from Previous Year	Number	Percent of Applicants Admitted	Number	Percent of Admitted Applicants Enrolling
Fall 1992	25,829	(3.6%)	4,504	17.4%	2,226	49.4%
Fall 1993	25,352	(1.8%)	4,379	17.3%	2,157	49.3%
Fall 1994	27,621	8.9%	4,323	15.7%	2,150	49.7%
Fall 1995	28,421	2.9%	4,235	14.9%	2,115	49.9%
Fall 1996	28,160	(0.9%)	4,335	15.4%	2,153	49.7%
Fall 1997	27,924	(0.8%)	4,480	16.0%	2,323	51.9%
Fall 1998	28,877	3.4%	4,601	15.9%	2,376	51.6%
Fall 1999	28,295	(2.0%)	4,525	16.0%	2,387	52.8%
Fall 2000	27,095	(4.2%)	4,422	16.3%	2,288	51.7%
Fall 2001	27,201	0.4%	4,271	15.7%	2,175	50.9%
Fall 2002	30,500	12.1%	4,202	13.8%	2,185	52.0%
Fall 2003	32,503	6.6%	4,443	13.7%	2,300	51.8%

SCHEDULE 4**UNDERGRADUATE TUITION AND ROOM & BOARD RATES
1980/81 THROUGH 2004/05**

Year	Undergraduate Tuition	Percent Change from Previous Year	Room & Board	Percent Change from Previous Year	Total Cost	Percent Change from Previous Year
1980/81	6,285	12.3%	2,636	12.0%	8,921	12.2%
1981/82	7,140	13.6%	2,965	12.5%	10,105	13.3%
1982/83	8,220	15.1%	3,423	15.4%	11,643	15.2%
1983/84	9,027	9.8%	3,812	11.4%	12,839	10.3%
1984/85	9,705	7.5%	4,146	8.8%	13,851	7.9%
1985/86	10,476	7.9%	4,417	6.5%	14,893	7.5%
1986/87	11,208	7.0%	4,700	6.4%	15,908	6.8%
1987/88	11,880	6.0%	4,955	5.4%	16,835	5.8%
1988/89	12,564	5.8%	5,257	6.1%	17,821	5.9%
1989/90	13,569	8.0%	5,595	6.4%	19,164	7.5%
1990/91	14,280	5.2%	5,930	6.0%	20,210	5.5%
1991/92	15,102	5.8%	6,160	3.9%	21,262	5.2%
1992/93	16,536	9.5%	6,314	2.5%	22,850	7.5%
1993/94	17,775	7.5%	6,535	3.5%	24,310	6.4%
1994/95	18,669	5.0%	6,796	4.0%	25,465	4.8%
1995/96	19,695	5.5%	7,054	3.8%	26,749	5.0%
1996/97	20,490	4.0%	7,337	4.0%	27,827	4.0%
1997/98	21,300	4.0%	7,557	3.0%	28,857	3.7%
1998/99	22,110	3.8%	7,768	2.8%	29,878	3.5%
1999/00	23,058	4.3%	7,881	1.5%	30,939	3.6%
2000/01	24,441	6.0%	8,030	1.9%	32,471	5.0%
2001/02	25,917	6.0%	8,304	3.4%	34,221	5.4%
2002/03	27,204	5.0%	8,680	4.5%	35,884	4.9%
2003/04	28,563	5.0%	9,073	4.5%	37,636	4.9%
2004/05	29,847	4.5%	9,500	4.7%	39,347	4.5%

SCHEDULE 5**BREAKDOWN OF TUITION AND FEE INCOME****PROJECTED 2004/05 BUDGET**

[IN THOUSANDS OF DOLLARS]

	Budget 2003/04	Projected 2004/05	2003/04 to 2004/05 Change	
			Amount	Percentage
Tuition:				
Undergraduate	185,516	193,552	8,036	4.3%
Graduate	153,734	162,854	9,121	5.9%
Other ¹	10,516	13,320	2,803	26.7%
Summer	21,765	23,027	1,262	5.8%
Total Tuition	371,532	392,754	21,222	5.7%
Miscellaneous Fees:				
Application Fees	4,093	4,256	163	4.0%
Other Fees	1,000	1,045	45	4.5%
Total Fees	5,093	5,301	208	4.1%
Total Tuition and Fee Income	376,624	398,055	21,430	5.7%

¹ "Other" includes TGR (Terminal Graduate Registration) students. TGR tuition was raised to \$2,500 per quarter in 2004/05 from \$1,650 per quarter in 2003/04, a 52% increase.

SCHEDULE 6

UNDERGRADUATE FINANCIAL AID BY SOURCE OF FUNDS AND TYPE OF AID¹
1993/94 THROUGH 2002/03

[IN THOUSANDS OF DOLLARS]

	1993/94	1994/95	1995/96	1996/97	1997/98	1998/99	1999/00	2000/01	2001/02	2002/03
Scholarships and Grants										
Stanford Unrestricted Funds	17,736	16,593	17,513	13,611	12,201	13,420	8,954	4,568	10,349	13,561
Gifts and Endowment Income: Non-Athletic ²	12,355	14,762	15,692	20,027	22,526	23,235	26,871	35,660	35,711	38,317
Athletic Awards	5,639	6,328	6,626	7,471	8,232	8,614	8,874	9,842	10,627	11,331
Departmental Awards	566	455	415	1,372	1,743	2,016	2,238	3,263	3,766	3,853
External Grants ³	9,448	10,407	11,477	13,757	15,541	15,343	16,713	16,383	17,824	20,431
Subtotal for Scholarships and Grants	45,744	48,545	51,723	56,238	60,243	62,629	63,649	69,717	78,278	87,493
Loans										
University Funds	1,382	1,157	1,290	1,233	787	600	666	612	9	9
External Funds	9,763	11,389	11,453	11,519	12,791	12,354	11,279	9,987	11,159	11,690
Subtotal for Loans	11,145	12,546	12,743	12,752	13,578	12,953	11,946	10,599	11,168	11,690
Jobs										
University Funds ⁴	3,897	4,175	3,602	3,295	3,255	2,387	2,252	1,120	1,408	1,458
External Funds	396	367	438	457	691	859	476	736	686	871
Subtotal for Jobs	4,293	4,542	4,040	3,752	3,945	3,246	2,728	1,857	2,094	2,329
Grand Total	61,182	65,633	68,506	72,742	77,766	78,828	78,323	82,173	91,540	101,511
Stanford Tuition plus Room and Board	24,310	25,465	26,749	27,827	28,857	29,878	30,939	32,471	35,884	37,636

¹ Figures are actual expenses and are in thousands of dollars. The data include all funds awarded to undergraduate students administered through the Financial Aid Office, including aid that is not need-based.

² Includes support from the Stanford Fund.

³ All grants from Federal, state, or private sources.

⁴ Includes university match of funds from outside sources.

SCHEDULE 7

UNDERGRADUATE FINANCIAL AID
PROJECTED 2004/05 BUDGET NEEDS AND SOURCES,
INCLUDING PARENTAL AND STUDENT CONTRIBUTIONS¹
[IN THOUSANDS OF DOLLARS]

	2002/03 Actual	2003/04 Year End Projection	2004/05 Proposed Budget	Change from 2003/04 to 2004/05	Percent Change from 2003/04 to 2004/05
Needs					
Tuition, Room & Board	97,742	106,986	113,621	6,635	6.2%
Books and Personal Expenses	8,727	9,344	9,723	379	4.1%
Travel	1,676	1,796	1,865	70	3.9%
Total Needs	108,146	118,125	125,209	7,084	6.0%
Sources					
Total Family Contribution (Includes parent contribution for aided students, self-help, summer savings, assets, etc.)	43,031	48,375	49,993	1,618	3.3%
Endowment Income ²	28,154	29,822	31,690	1,868	4.7%
Expendable Gifts	548	308	308		
Stanford Fund	9,452	10,800	9,400	(1,400)	(13.0%)
Federal Grants	4,142	4,300	4,400	100	2.3%
California State Scholarships	4,817	5,000	4,700	(300)	(6.0%)
Outside Awards	3,992	4,500	4,300	(200)	(4.4%)
Department Sources	449	350	350		
Unrestricted Funds	13,560	14,670	20,068	5,398	36.8%
Total Sources	108,146	118,125	125,209	7,084	6.0%
Number of Students on Need-Based Aid	2,803	2,930	2,990	60	2.0%

¹ In this table, sources of aid other than the family contribution include only aid awarded to students who are receiving scholarship aid from Stanford. Thus, the sum of the amounts for scholarships and grants will not equal the figures in Schedule 5.

² Endowment income includes reserve funds and specifically invested funds.

SCHEDULE 8**STUDENTS HOUSED ON CAMPUS
1993/94 THROUGH 2003/04**

Year	Undergraduates Housed On-Campus	Percent of Undergraduates Housed On-Campus	Graduate Students Housed On-Campus	Graduate Students Housed in Off-Campus Subsidized Apartments	Percent of Graduate Students Housed by Stanford
1993/94	5,799	88%	3,069		41.3%
1994/95	5,734	87%	3,132		41.9%
1995/96	5,819	88%	3,090		41.4%
1996/97	5,749	88%	2,980		41.0%
1997/98	5,864	88%	3,320		44.6%
1998/99	5,917	90%	3,717	250	52.5%
1999/00	5,955	90%	3,408	584	52.4%
2000/01	5,969	91%	3,887	687	59.4%
2001/02	6,199	93%	3,748	932	62.1%
2002/03	6,138	91%	3,828	932	62.6%
2003/04	6,067	91%	4,013	632	59.6%

SCHEDULE 9**TOTAL PROFESSORIAL FACULTY¹
1974/75 THROUGH 2003/04**

	Professors	Associate Professors	Assistant Professors ²	Tenure Line Total	Non-Tenure Line Professors	Grand Total
1974/75	556	193	284	1,033		1,033
1975/76	565	186	295	1,046		1,046
1976/77	571	194	304	1,069		1,069
1977/78	586	199	287	1,072	86	1,158 ³
1978/79	600	211	292	1,103	91	1,194
1979/80	620	210	286	1,116	94	1,210
1980/81	642	205	279	1,126	104	1,230
1981/82	661	200	294	1,155	103	1,258
1982/83	672	195	284	1,151	116	1,267
1983/84	682	195	286	1,163	129	1,292
1984/85	691	194	272	1,157	135	1,292
1985/86	708	191	261	1,160	135	1,295
1986/87	711	192	262	1,165	150	1,315
1987/88	719	193	274	1,186	149	1,335
1988/89	709	200	268	1,177	147	1,324
1989/90	715	198	265	1,178	146	1,324
1990/91	742	195	278	1,215	161	1,376
1991/92	756	205	263	1,224	182	1,406 ⁴
1992/93	740	209	245	1,194	214	1,408
1993/94	729	203	241	1,173	225	1,398
1994/95	724	198	252	1,174	256	1,430
1995/96	723	205	241	1,169	287	1,456
1996/97	731	205	239	1,175	313	1,488
1997/98	750	213	231	1,194	341	1,535
1998/99	758	217	237	1,212	383	1,595
1999/00	771	204	255	1,230	411	1,641
2000/01	764	198	268	1,230	440	1,670
2001/02	768	204	274	1,246	455	1,701
2002/03	771	202	259	1,232	481	1,713
2003/04	783	196	269	1,248	498	1,746

DATA SOURCE: Provost's Office

¹ Some appointments are coterminous with the availability of funds.² Assistant Professors subject to Ph.D. are included.³ Beginning in 1977/78, non-tenure line Professors are included.⁴ Beginning in 1991/92, Medical Center Line and Senior Fellows in policy centers and institutes are included.

SCHEDULE 10**DISTRIBUTION OF TENURED, NON-TENURED, AND NON-TENURE LINE PROFESSORIAL FACULTY¹
2001/02 THROUGH 2003/04**

School Unit or Program	2001/02				2002/03				2003/04			
	Tenured	Non- Tenured	Non- Tenure Line	Total	Tenured	Non- Tenured	Non- Tenure Line	Total	Tenured	Non- Tenured	Non- Tenure Line	Total
Earth Sciences	33	7	5	45	33	7	5	45	35	7	5	47
Education	32	11	2	45	33	9	3	45	35	10	3	48
Engineering	146	45	24	215	148	41	24	213	150	47	23	220
Humanities and Sciences	359	137	18	514	359	133	19	511	361	134	17	512
(Humanities)	(146)	(59)	(9)	(214)	(146)	(52)	(9)	(207)	(149)	(49)	(8)	(206)
(Natural Sciences & Math)	(112)	(34)	(5)	(151)	(114)	(34)	(6)	(154)	(114)	(33)	(5)	(152)
(Social Sciences)	(101)	(44)	(4)	(149)	(99)	(47)	(4)	(150)	(98)	(52)	(4)	(154)
Law	36	5	2	43	35	4	2	41	34	5	3	42
Other	3	1	12	16	3	1	13	17	3		15	18
Subtotal	609	206	63	878	611	195	66	872	618	203	66	887
Business	57	38	1	96	60	34	1	95	61	35	2	98
Medicine	251	60	387	698	246	59	411	716	241	62	427	730
SLAC	21	4	4	29	24	3	3	30	25	3	3	31
Total	938	308	455	1,701	941	291	481	1,713	945	303	498	1,746

¹ Population includes some appointments made part-time, "subject to Ph.D.," and coterminous with the availability of funds.

SCHEDULE 11**NUMBER OF NON-TEACHING EMPLOYEES****AS OF DECEMBER 15 EACH YEAR¹****1994 THROUGH 2003**

Activity	1994	1995	1996	1997	1998	1999 ³	2000	2001	2002	2003
School of Medicine ²	1,599	1,598	1,687	1,900	2,039	2,194	2,260	2,421	2,471	2,819
Other Academic: Business, Earth Sciences, Education, Engineering, Humanities and Sciences, Law	1,215	1,270	1,272	1,328	1,353	1,350	1,375	1,493	1,506	1,576
Dept of Athletics, Physical Education and Recreation	83	97	100	101	110	117	131	128	123	127
Dean of Research	269	278	303	304	300	373	375	391	427	448
Stanford Linear Accelerator Center	1,355	1,311	1,310	1,300	1,271	1,287	1,286	1,385	1,415	1,432
Student Services: Student Affairs, Admissions & Financial Aid	251	253	226	225	240	249	237	257	248	266
Libraries ⁶	302	309	326	342	374	372	377	456	466	515
ITSS (Information Technology Systems and Services)	279	354	369	391	407	409	436	518	498	457
Office of Development	137	135	138	126	129	136	147	156	153	155
University Lands and Buildings Facilities Project Management, O&M, Procurement, Public Safety, Risk Management	436	447	456	471	469	350	340	376	375	389
Residential and Dining Enterprises	267	267	277	285	323	331	338	373	404	488
Stanford Alumni Association ⁴					84	76	88	108	113	96
Other: Hoover ⁶ , Learning Technology and Extended Education, Research Libraries Group ('93-'94), VPUE ('98-present), Miscellaneous	351	240	228	239	278	283	296	282	274	222
Administration ⁵ Finance, President's Office, Provost's Office, University Counsel, Press (until 2003/04) VP for Public Affairs (2003/04)	540	472	522	549	595	685	699	716	698	642
TOTAL	7,084	7,031	7,214	7,561	7,972	8,212	8,385	9,060	9,171	9,634
Percent Change	(6.0%)	(0.7%)	2.6%	4.8%	5.4%	1.9%	2.1%	8.1%	1.2%	5.0%

NOTES

¹ Does not include students, or employees working less than 50% time. Over time, university functions may move from one organization to another. For example, prior to 1998, VPUE staff were counted as part of H&S.

² The School of Medicine decline in 1994 primarily reflects the integration of the Faculty Practice Plan and some clinics into Stanford Health Services (SHS). The Increase in 1997 is in part due to the shifting of some staff back into the School of Medicine as part of the UCSF merger.

³ Due to a programming change, 86 staff members not previously included in these counts are included in the 1999 numbers. This primarily affects the School of Medicine (20) and Administration (30). These are not new staff members.

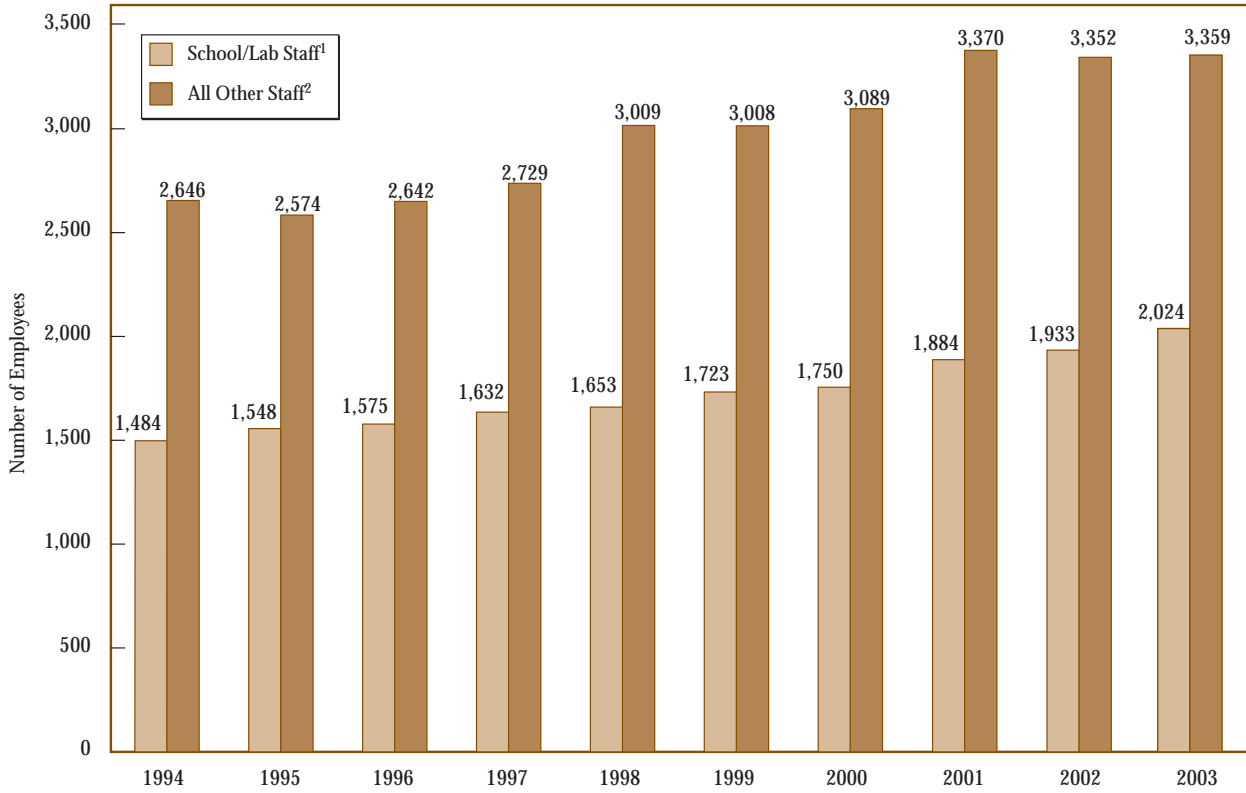
⁴ The Stanford Alumni Association was an outside organization prior to 1998.

⁵ The staff members in BISA (Business Information Systems Applications) were counted in Administration prior to 1995, but were moved to ITSS in 1996.

⁶ The Hoover Libraries staff moved to the university Libraries organization in 2001. The Libraries also acquired Media Solutions and the University Press in 2002/03.

SCHEDULE 12

**STAFF EMPLOYEES IN UNITS OTHER THAN MEDICINE OR SLAC
1994 THROUGH 2003, AS OF DECEMBER 15 OF EACH YEAR**



NOTES

¹ School/Lab staff includes staff employees in Dean of Research and all schools, except Medicine.

² All other staff includes staff employees in all units other than the Schools, Dean of Research and SLAC.

SCHEDULE 13**2004/05 PROJECTED CONSOLIDATED BUDGET FRINGE BENEFITS DETAIL**

[IN THOUSANDS OF DOLLARS]

Fringe Benefits Program	2001/02 Actual Expenditures	2002/03 Actual Expenditures	2003/04 Negotiated Budget	2003/04 Projected Year-End	2004/05 Projected Budget	Increase/Decrease 2003/04 to 2004/05	
Pension Programs							
University Retirement	60,300	68,724	72,048	73,573	76,532	2,959	4.0%
Social Security	59,632	63,538	66,290	66,628	69,405	2,777	4.2%
Faculty Early Retirement	5,736	6,542	6,320	7,492	7,755	263	3.5%
Other	1,259	460	621	6,621	4,192	(2,429)	(36.7%)
Total Pension Programs	126,927	139,264	145,279	154,314	157,884	3,570	2.3%
Insurance Programs							
Medical Insurance	38,818	39,440	47,814	47,346	54,652	7,306	15.4%
Retirement Medical	11,893	20,450	17,782	18,149	16,363	(1,786)	(9.8%)
Worker's Comp/LTD/ Unemployment Insurance	12,717	13,515	13,344	16,420	18,980	2,560	15.6%
Dental Insurance	7,214	7,643	9,279	8,720	9,359	639	7.3%
Group Life Insurance/Other	4,482	7,238	8,104	9,198	10,478	1,280	13.9%
Total Insurance Programs	75,124	88,286	96,323	99,833	109,832	9,999	10.0%
Miscellaneous Programs							
Severance Pay	2,447	6,136	3,745	3,105	3,055	(50)	(1.6%)
Sabbatical Leave	10,442	9,451	10,407	10,980	11,364	384	3.5%
Other	9,685	10,587	12,855	11,618	11,229	(389)	(3.3%)
Total Miscellaneous Programs	22,574	26,174	27,007	25,703	25,648	(55)	(0.2%)
Total Fringe Benefits Programs Expenses							
	224,625	253,724	268,609	279,850	293,364	13,514	4.8%
Carry-forward/Adjustment from Prior Year(s)	(2,237)	(4,518)	6,635	6,635	13,621	6,986	105.3%
Total Expense with Carryforward/Adjustments	222,388	249,206	275,244	286,485	306,985	20,500	7.2%
Budgeted Fringe Benefits Rate	25.0%	24.8%	26.4%	26.9%	27.6%		

NOTE:

The university has four fringe benefit rates for 2004/05, and the single rate shown just above is the weighted average of those rates. The four rates are 30.5% for regular employees, which includes all faculty and staff with continuing appointments of half-time or more, 19.1% for postdoctoral scholars, 8.9% for contingent (casual or temporary) employees, and 3.4% for graduate research and teaching assistants.

SCHEDULE 14**SPONSORED RESEARCH EXPENSE BY AGENCY AND FUND SOURCE¹
1996/97 THROUGH 2002/03**

[IN THOUSANDS OF DOLLARS]

	1996/97	1997/98	1998/99	1999/00	2000/01	2001/02	2002/03
US Government							
Subtotal for US Government Agencies	336,661	347,109	358,942	371,180	391,156	432,967	488,110
Agency²							
DoD	53,984	53,593	54,569	45,689	49,246	52,571	55,381
DoE (Not including SLAC)	8,309	10,523	13,176	18,483	21,760	22,391	24,496
NASA	84,449	77,707	67,492	63,194	54,767	67,069	87,311
DoEd	2,173	2,433	2,489	2,302	3,618	2,278	1,123
HHS	141,897	155,643	170,403	186,032	204,461	227,167	256,049
NSF	32,730	34,050	36,303	39,060	39,112	41,580	44,070
Other US Sponsors	13,119	13,160	14,509	16,422	18,193	19,911	19,680
Direct Expense-US	252,806	263,674	268,547	275,853	287,865	319,559	364,036
Indirect Expense-US ³	83,855	83,435	90,395	95,327	103,291	113,408	124,074
Non-US Government							
Subtotal for Non-US Government	48,836	53,941	58,095	73,094	73,012	84,390	87,352
Direct Expense-Non US	39,430	43,671	47,022	58,538	59,209	68,519	72,632
Indirect Expense-Non US	9,406	10,270	11,073	14,556	13,803	15,871	14,719
Grand Totals-US plus Non-US							
Grand Total	385,497	401,050	417,037	444,275	464,168	517,356	575,461
Grand Total Direct	292,236	307,345	315,569	334,392	347,074	388,077	436,668
Grand Total Indirect	93,261	93,705	101,468	109,883	117,093	129,279	138,793
% of Total from US Government	87.3%	86.6%	86.1%	83.5%	84.3%	83.7%	84.8%

¹ Figures are only for sponsored research; sponsored instruction or other non-research sponsored activity is not included. In addition, SLAC expense is not included in this table.

² Agency figures include both direct and indirect expense. Agency names are abbreviated as follows:

DoD=Department of Defense
DoE=Department of Energy
DoEd=Department of Education
HHS=Health & Human Services
NASA=National Aeronautics and Space Administration
NSF=National Science Foundation

³ DLAM indirects are included in this figure.

SCHEDULE 15**PLANT EXPENDITURES BY UNIT¹****1996/97 THROUGH 2002/03****[IN THOUSANDS OF DOLLARS]**

Unit	1996/97	1997/98	1998/99	1999/00	2000/01	2001/02	2002/03
GSB	2,767	9,499	14,400	11,644	1,173	2,993	161
Earth Sciences	1,754	3,703	250	1,321	511	941	132
Education	1,127	3,478	454	297	587	(50)	128
Engineering	26,509	44,076	40,801	12,221	2,696	15,541	7,361
H&S	28,576	34,023	22,409	14,006	32,934	17,927	39,421
Law	391	1,208	1,031	156	1,838	6,586	1,475
Medicine ²	10,908	22,821	40,902	47,888	6,716	14,240	11,143
Libraries	10,000	16,216	17,823	8,937	3,267	6,483	11,485
DAPER	7,856	6,369	7,007	10,666	13,803	5,708	10,583
Housing	43,398	20,023	30,317	57,206	29,195	40,255	35,434
All Other ³	54,004	98,339	104,361	143,075	140,327	154,837	135,229
Total	187,290	259,755	279,754	307,418	233,048	265,460	252,541

SOURCE: SCHEDULE G-5, CAPITAL ACCOUNTING

¹ Expenditures are in thousands of dollars, are from either Plant or borrowed funds, and are for building construction or improvements, or infrastructure.

² Includes the Faculty Practice Program when separately identified.

³ Includes General Plant Improvements expense.

SCHEDULE 16**ENDOWMENT MARKET VALUE AND RATE OF RETURN
1992/93 THROUGH 2002/03**

Year	Market Value of the Endowment (in thousands) ¹	Annual Nominal Rate of Return	Annual Real Rate of Return ²
1992/93	2,853,366	19.0%	16.4%
1993/94	3,034,533	8.5%	6.5%
1994/95	3,402,825	15.2%	13.5%
1995/96 ³	3,779,420	20.2%	18.2%
1996/97	4,667,002	23.4%	21.2%
1997/98	4,774,888	1.3%	0.3%
1998/99	6,226,695	34.8%	33.3%
1999/00	8,885,905	39.8%	37.9%
2000/01	8,249,551	(7.3%)	(9.6%)
2001/02	7,612,769	(2.6%)	(3.7%)
2002/03	8,613,805	8.8%	7.3%

SOURCE: STANFORD UNIVERSITY ANNUAL FINANCIAL REPORT

¹ Includes endowment funds subject to living trust agreements.² The real rate of return is the nominal rate less the rate of price increases, as measured by the Gross Domestic Product price deflator.³ The method of valuing some assets changed in 1995/96. The effect was to lower the market value for 1995/96 and beyond. The restated value for 1994/95 under the new methodology would have been \$3.225 billion.

SCHEDULE 17

**EXPENDABLE (DESIGNATED & RESTRICTED) FUND BALANCES AT YEAR-END:
1992/93 THROUGH 2002/03**
[IN MILLIONS OF DOLLARS]

	1992/93	1993/94	1994/95	1995/96	1996/97	1997/98	1998/99	1999/00	2000/01	2001/02	2002/03	Avg Annual % Change 1992/93-2002/03
Academic Units:												
School of Earth Sciences	11.9	9.8	11.2	12.4	13.9	14.1	14.4	18.9	21.3	22.9	23.8	7.2%
School of Education	3.2	4.1	5.1	5.6	4.7	4.8	7.1	8.6	9.3	10.1	10.6	12.9%
School of Engineering	46.9	49.0	59.1	67.9	76.8	94.1	105.2	109.6	112.8	115.6	123.3	10.1%
Graduate School of Business	20.7	23.5	23.4	27.6	27.9	29.3	33.3	39.9	38.9	35.5	44.3	7.9%
School of Humanities & Sciences	44.0	49.8	53.6	53.7	65.9	74.2	80.2	86.3	113.6	141.2	140.6	12.3%
School of Law	7.5	5.3	5.7	6.2	8.6	10.9	10.7	11.3	13.2	15.9	17.2	8.7%
School of Medicine	154.1	167.3	171.8	196.6	209.5	225.6	252.2	270.9	309.4	328.0	354.5	8.7%
Dean of Research	27.4	28.7	27.7	41.0	44.0	49.1	53.2	42.4	53.4	59.0	67.1	9.4%
Hoover Institution	2.6	2.0	5.0	8.3	9.0	13.1	18.9	22.0	24.8	26.0	33.0	28.8%
VP for Undergraduate Education						1.0	5.4	7.5	9.9	10.1	11.9	
Total Academic Units	318.2	339.5	362.7	419.2	460.4	516.2	580.6	617.4	706.5	764.3	826.4	10.0%